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Vol 57 Nº 9 // November 2010 novembre // Canada's Voice for Academics // La voix des universitaires du Canada

#### **INSIDE THIS ISSUE** DANS CE NUMÉRO



Commentary A precious symbiosis page A2

Le mot de la présidente page A3



New federal panel tasked to improve business investment in R&D

Ontario universities: 'Do more with less'

Remise en cause du recrutement international page A9

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## **Investigation Faults Waterloo & Laurier**

N investigation has found that the University of Waterloo and Wilfrid Laurier University unjustly fired the director of the Balsillie School of International Affairs after he objected to inappropriate pressure by the school's principal private partner, the Centre for International Governance Innovation.

The investigation, commissioned by CAUT and undertaken by distinguished University of Saskatchewan professor Len Findlay, found that Dr. Ramesh Thakur's dismissal in May was the consequence of the universities' "serious lapse of judgment and loss of commitment to institutional autonomy, academic integrity, due process, and natural justice."

The Balsillie school, an academic institute offering graduate degrees in association with Waterloo and Wilfrid Laurier, was established as a partnership between the two universities and CIGI, BlackBerry entrepreneur Jim Balsillie's private think tank.

In 2007, Balsillie pledged \$33 million to the two universities and the governance centre for a collaborative effort resulting in the creation of the Balsillie school. One section of the agreement allowed CIGI to decide at its own dis-cretion not to participate in a collaborative project during the 10-year-life of the donor agreement. In addition, the centre could terminate the agreement after 10 years if it disagreed with

what the universities were doing.

Thakur, an internationally renowned scholar and former vice-rector of the United Nations University in Tokyo and UN assistant secretary general, was appointed inaugural director of the Balsillie school in September 2008 for a two year term.

See INVESTIGATION Page A9 ->



The dismissal of Balsiille school director Ramesh Thakur was the consequence of the u serious lapse of judgment & loss of commitment to institutional autonomy & academic integrity.

## **Enquête : Waterloo et Laurier prises en défaut**

N comité d'enquête a conclu que le di-recteur de la Balsillie School of International Affairs avait été licencié injustement par l'Université de Waterloo et l'Université Wilfrid-Laurier pour s'être élevé contre les pressions indues exercées par le principal partenaire privé de l'école, le Centre pour l'innovation dans la gouvernance internatio nale (CIGI).

L'enquête, commandée par l'ACPPU et menée par l'éminent professeur Len Findlay de l'Université de la Saskatchewan, a révéle que le licenciement du professeur Ramesh Thakur en mai dernier résultait d'« un sé rieux manque de jugement » de la part des deux universités et « d'un grave manquement à leur engagement vis-à-vis de l'autono-mie institutionnelle, de l'intégrité académi-que, de la procédure équitable et de la justice

L'institut universitaire Balsillie, qui offre des programmes d'études supérieures en associa-tion avec Waterloo et Wilfrid-Laurier, a été créé en vertu d'un partenariat entre les deux universités et le CIGI – le centre d'études de recherches privé du magnat du BlackBerry, Jim Balsillie.

En 2007, ce dernier s'est engagê à verser 33 millions de dollars aux deux universités et au centre de gouvernance dans le cadre d'un pro-jet de collaboration qui a donné naissance à l'école Balsillie. Une clause de l'entente prévoyait qu'il serait loisible au CIGI de décider de ne pas participer à un projet de collaboration pendant les dix années de la durée de l'entente conclue avec le donateur. Le centre pourrait également mettre fin à l'entente après dix ans s'il se trouvait en désaccord avec les travaux des deux universités.

Le professeur Thakur, universitaire de réputation internationale et ancien vice-recteur prin-cipal de l'Université des Nations Unies à Tokyo et secrétaire général adjoint des Nations Unies, a été nommé en septembre 2008 le tout premier directeur de l'école Balsillie pour un mandat de deux ans.

Voir ENQUÊTE à la page A6 🔷

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## COMMENTARY

## **A Precious Symbiosis**

Felipe Fernández-Armesto on the interdependence of teaching & research

AM in Baltimore, Maryland, giving lectures at a peculiar university. Johns Hopkins, who founded it, was an oddity: an abolitionist raised on a plantation, a Quaker who made a fortune from whisky, a Maryland patriot who supported the Union in the Civil War.

He lavished money on every kind of public benefit, especially for the sick, the poor and the orphaned. When he died in 1873, he left what was then the largest legacy ever devoted to a single act of philanthropy for the founding of a university to embellish Baltimore. He probably envisaged a conventional American college, preparing young men for worldly success under a veneer of civilised learning. His trustees seem barely to have known what a university was. They entrusted the project to a presi-dent who discarded the founder's plans and created an institution after his own heart, consecrated to research on the Germanic model, rather than to the broad educational values existing US universities represented. At first, only graduates were admitted, and the Teutonic seminar was the only arena in which teaching took place

The experiment was financially disastrous and undergraduates soon arrived to make up the shortfall. The primacy of research, however, remained and gave Johns Hopkins, a distinct and still hugely successful and influential brand. Clark University in Massachusetts and the University of Chicago imitated it in the 1880s and 1890s. Since then, traditional universities in the US have increas ingly tended to switch emphasis and funds to research and to graduate programmes. Although no one bas managed to create a university without undergraduates, there are plenty of academic research institutes in the US unencumbered by affiliation to universities and free of any obligations to government or industry.

At the other extreme, some of the most respected places of higher education in the country are liberal arts colleges, where professors are consecrated to undergra duate studies and research is not allowed to sully the purity of the undergraduate although several of the best have recently sidelined the ideal and rebranded themselves as "research universities" in pursuit of grant aid and international prestige. In some universities it is hard to resist drawing the conclusion that the

undergraduates are their mainly to give the graduates teaching practice. The system, in short, is constructed — with many compromises and much fudging — along the lines that Johns Hop-kins University originally represented: graduate and undergraduate education, although not mutually exclusive, are essentially different projects. Teaching and research, although not mutually discrete, require separate if sometimes overlapping arenas



Teaching unenriched by research can seem impoverished. Research unrefined by teaching can seem esoteric & introspective.

Although I welcome the compromises and fudging, I deplore the dichotomy. It angers me to see universities adopt "mission statements" that speak of "learn ing and research" as if research were not a form of learning, and "teaching and learning," as if either term could make sense without the other.

Most of us need to air our thinking in classrooms before we can usefully confide it to research papers or books. Undergraduates, innocent of hieratic language and professional traditions, often make better audiences than gra-duates, who need unchaining from slavish or sycophantic habits and professional prejudices. There are vocations for learning strong enough to survive immersion in research institutes, but I have seen some colleagues' creativity wither when transplanted to some simulacrum

of Princeton or Palo Alto.
Teaching uncorribed by research can
seem impoverished. Research unrefined
by teaching can seem esoteric and introective. The best test of what my British colleagues are now learning to call the "impact" of research is; how does it change undergraduates' minds and lives when you share it with them?

Nowadays, moreover, for teaching purposes, the distinction between graduates and undergraduates ts getting blurred.

Both, typically, start their courses in palling ignorance, impoverished by defi-cient basic schooling in failing secondary systems and patchy higher education.

Just as undergraduate freshmen increasingly need what is effectively remedial work in general education, languages and elementary techniques of critical reading and effective writing, so graduate inceptors, however "promising," often need basic nurturing.

The symbiosis of teaching and research is precious. Autonomous and independent research institutes should not be allowed to monopolise many talents. They should have few or no permanent professorships. They should, as the best do, recharge teachers' batteries and give them opportunities to concentrate their minds on research for a while but always with the obligation of returning to the classroom. New gradu-ates should expect to share classes with senior undergraduates so that each cohort learns from the other and professors learn from both.

A teacher's vocation should be a qualification for a grant or a job in research. And when researchers publish their results, they should think of their task as teaching in print: making what they write clear and life-enhancing to readers, just as they ought to strive to make what they say clear and life enhancing in the classifican.

relige Fernandez Armesto is William P. Rey tolds professor of history at the Gaiversity of Notre Dame in the US.

This article first appeared in the 8 April 2010 edition of Times Higher Education (www.times highereducation.co.uk). Reprinted with kind

The views expressed are those of the author and not necessarily CAUT.

## PRESIDENT'S COLUMN

## **Opportunity Lost for Aboriginal Learners**



By PENNI STEWART

N Sept. 19 about 100 Kitigan Cibi Anishinabeg community members and other supporters, including Shawn Aleo, the national chief of the Assembly of First Nations, kicked off an "education awareness" walk from their homes near Maniwaki, Que, to Ottawa. The group walked 150 kilometres, arriving in Canada's capital Sept. 23, where they were joined by hundreds of students, educators, parents, elders and allies, including CAUT representatives, at Victoria Island to march to Parliament Hill for a rally and cultural event highlighting the ongoing crisis in First Nations education.

Seeing the crowd on the Hill, 1 couldn't help noticing that my presence raised the average age by a year or two. This underlines the importance of education to First Nations people. About half of the Aboriginal population is under the age of 25.

When it comes to education, from primary through post-secondary, a slew of recent reports, commissions and statistical data demonstrate the need for concern. Too many Aboriginal students are not finishing secondary, or even pri-

mary, school. In 2006, Statistics Canada estimates that 34 per cent of Aboriginal adults between the ages of 25 and 64 were not high school graduates. In his important report "Aboriginal Peoples and Post secondary Education in Canada," Michael Mendelson, senior scholar at the Caledon Institute of Social Policy, argues that the key to increasing Aboriginal participation in the post-secondary system is to increase the pool of high school graduates.

Although those Aboriginal students who complete high school are as likely as non-Aboriginals to complete some form of post-secondary education, they are much less likely to go to university. Of the 2006 Aboriginal population, it is estimated that about eight per cent were university graduates, approximately one-third of the 23 per cent figure for non-Aboriginals Alarmingly this gap has widened since the 2001 census. In addition. 19 per cent of Aboriginals have a college diploma and 14 per cent reported having a trade qualification. CAUT's 2010 Almanac reports that in 2009, three per cent of first degree graduates self-identified as Aboriginal.

While both financial and nonfinancial barriers prevent Aboriginals from pursuing a post-secondary education, the financial issue is central. Since 1989, funding for First Nations and Inuit education has been mainly provided through the Post Secondary Student Support Program (PSSSF). Non status First Nations and Métis students are not eligible for this funding.

PSSSP funding is provided through Indian and Northern Affairs Canada to individual communities for distribution to their members. Unfortunately, this funding is not sensitive to regional or other variations in need. Since 1996 funding increases have been capped at two per cent annually without regard to an increased number of eligible students, not to mention rising tuition fees, inflation, and higher living and travel costs.

This arbitrarily-imposed cap on PSSSP has meant disappointment for many students hoping to pursue further education. According to the Auditor General's 2004 report, some 9,500 qualified students were denied further education due to lack of funding. The number has been mounting since. In 2007, the report of the Standing Committee on Aboriginal Affairs and Northern Development noted that "inadequate funding under the PSSSP presents a critical and ongo ing obstacle that hinders significant numbers of First Nations learners from taking advantage of post-secondary opportunities.

In testimony before the committee, witnesses spoke of hundreds of eligible students denied funding and waiting lists of as much as five or six years. Key recommendations of the committee's study include eliminating the two per cent annual cap and basing spending increases for post-secondary education on actual costs associated with the program components. The committee further recommended ... that the Department [INAC] make it a priority to provide ade-quate funding under the PSE Program to every eligible First Nations and Inuit learner and put in place a plan to achieve that priority by the end of 2007."

The government response to the committee's report was a disap pointing refusal to provide full funding for qualified students. The government indicated its intention to review the PSSSP program over the next two years. The First Nations community is concerned this signals a move to bring the PSSSP "mainstream" funding under the Canada Student Loans Program. Such a change has been vociferously rejected by First Nations on the grounds it would abrogate their treaty rights to post-secondary education

In this short column, there is no way to do justice to the many and complex issues of post-secondary

education for Aboriginal students. But one important area of neglect is data collection. Finding adequate data on historically marginalized groups and racialized communities in Canada is a frustrating and frequently disappointing task. For Aboriginal students and potential students the failure to collect relevant data has meant important issues such as the number of eligible students denied funding because of budget shortfalls are not measured or tracked. It also means that information critical to planning, including information about student progress and employment, is not being collected at the level of local communities.

The outrageous cancellation of the mandatory long-form census will have a devastating impact on the ability of the First Nations community to describe itself and to track social change. And an additional punishment for Aboriginals is that it will be impossible to conduct a historically comparable version of the Aboriginal Peoples Survey, a special, detailed "post-censal" survey on the social and economic conditions of Aboriginal people in Canada, whose sample was based on the mandatory long-form census. Shame on those who now govern.

## LE MOT DE LA PRÉSIDENTE

## Les apprenants autochtones privés de soutien financier

Par PENNI STEWART

PARTIS de Maniwaki (Québec) le 19 septembre dernier, quelque 100 membres de la communauté de Kitigan Zibi Anishinabeg et de sympathisants, accompagnés par Shawn Atleo, chef national de l'Assemblée des Premières Nations, sont arrivés à Ottawa le 23 septembre après avoir parcouru à pied 150 kilomètres. Des centaines d'étudiants, d'enseignants, de parents, d'ainés et de personnes appuyant leur cause, parmi lesquelles se trouvaient des représentants de l'ACPPU, les ont rejoints dans le parc de l'île Victoria, à quelques minutes du centre-ville. Le groupe s'est acheminé vers la Colline du Parlement afin de participer au rassemblement et à la manifestation culturelle organisés pour attirer l'attention sur la crise persistante qui frappe les Premières nations dans le secteur de l'éducation.

En regardant la foule sur la Colline, je n'ai pas pu m'empêcher de penser que ma présence faisait grimper la moyenne d'âge du groupe d'un an ou deux : environ la moitié de la population autochtone a en effet moins de 25 ans. C'est dire toute l'importance que revêt l'éducation pour cette population.

En ce qui concerne l'éducation des autochtones, du primaire jusqu'au postsecondaire, une multitude de rapports, de commissions et de données statistiques récents démontrent qu'il y a lieu d'être prèoccupés. Trop d'étudiants autochtones décrochent avant de terminer leur secondaire, voire leur primaire. En 2006, Statistique Canada estimait que 34 % des adultes autochtones âgés de 25 à 64 ans n'étaient pas titulaires d'un diplôme d'études secondaires. Dans son important rapport intitulé Aboriginal Peoples and Postsecondary Education in Canada, Michael Mendelson, chercheur principal à l'Institut Caledon de politique sociale, soutient que la clé pour accroître la participation des autochtones dans le système d'éducation postsecondaire consiste à augmenter le nombre de personnes qui terminent leur secondaire.

Cependant même și les autochtones qui finissent leurs études se condaires ont autant de probabilité que les autres de faire des études postsecondaires quelconques, ils sont beaucoup moins susceptibles d'entrer à l'université. On estime qu'en 2006, environ 8 % de la population autochtone détenaient un diplôme universitaire, soit à peu près le tiers des 23 % enregistrés. chez les non-autochtones. Fait alarmant, cette donnée permet de constater que l'écart s'est creusé depuis le recensement de 2001. Par ailleurs, 19 % des autochtones sont titulaires d'un diplôme d'études collégiales et 14 % ont déclaré avoir une formation professionnelle reconnue. L'Almanach 2010 de l'ACPPU fait état, pour l'année 2009, de 3 % de diplômés de premier cycle s'étant autodéclarés autochtones.

S'il est vrai que les obstacles empêchant les autochtones de faire des études postsecondaires ne sont pas uniquement d'ordre financier, il n'en demeure pas moins que la question financière est au œur du problème. Depuis 1989, les fonds consacrès à l'éducation des Premières nations et des linuits ont surtout alimenté le Programme d'aide aux ètudiants de niveau postsecondaire (PAENP), auquel les métis ou étudiants indiens non inscrits ne peuvent pas accèder.

Les fonds du PAENP proviennent du ministère des Affaires indiennes et du Nord canadien et sont versés directement aux communautés, qui les distribuent à leurs membres. Malheureusement, ce financement ne tient pas compte des besoins régionaux ni des autres particularités qui peuvent exister. Depuis 1996. l'augmentation des fonds plafonne à 2 % par année, sans que ne soit pris en considération le nombre accru d'étudiants admissibles, l'inflation ou la hausse des droits de scolarité, du coût de la vie et des frais de transport.

Cette limite arbitraire imposec au PAENP a causé bien des déceptions pour beaucoup d'étudiants qui sou haitaient poursuivre leur formation. Selon le rapport de 2004 du vérificateur général, quelque 9 500 éndiants qualifiés, nombre qui a aug

menté depuis, se sont vu refuser le soutien qui leur aurait permis de continuer leur études à cause du manque de financement. En 2007, le rapport du Comité permanent des alfaires autochtones et du développement du Grand Nord signalait que l'insuffisance du soutien financier qu'offre le PAENP est un obstacle persistant d'importance critique qui empêche un grand nombre d'apprenants des Premières Nations d'accéder aux études de niveau postsecondaire.

Les personnes appeiées à témoigner devant le Comité ont parlè de centaines d'étudiants admissibles à qui un financement a été refusé et de listes d'attente allant jusqu'à cinq ou six ans. L'étude du Comité propose parmi ses recommandations clés d'éliminer le plafond annuel de 2 % et d'augmenter les dépenses relatives à l'enseignement postsecondaire en fonction des coûts réels associés aux differents volets du programme. L'étude propose en outre « [...] que le Ministère

## **COMMENT OPINIONS**

## LETTERS

#### **Grants program fair**

In response to the article "NSERC Discovery Grants Spiral Downward" (Bulletin, October 2010), I would like to address some of the concerns ralsed about success rates and correct a few factual errors.

As mentioned in the article, NSERC undertook a major review of its Discovery Grants program in 2007. The two review committees found the program was highly effective in meeting its goals, but did recommend ways it could be enhanced. These focused on areas such as the peer review process, grant selection committee structure and funding levels.

With respect to peer review, the key recommendation was to separate the process of assessing scientific or engineering merit from assigning funding. In doing so, two principles were fundamental. First, that the level of a grant should be commensurate with scientific or engineering merit, and second, that within a given discipline group, proposals with similar scientific merit should have similar grant levels regardless of the applicant's granting history with NSERC.

In 2009 and 2010, NSERC implemented these recommendations and others made by the review committees. This has created a more dynamic funding system, with increased opportunities for researchers with superior accomplishments and contributions to receive substantial increases, regardless of their history in the program. Some researchers have received more money under this system and others less.

The changes are consistent with the principles of fairness, merit and excellence that are at the heart of the Discovery Grants program. The program has kept its focus on the objectives of promoting and maintaining a diversified base of high-quality research capability, fostering research excellence, and providing a stimulating environment for research training.

The bar of excellence has been raised, both by NSERC and by the research community. Competition for grants is, and will remain, strong.

NSERC will continue to support the most productive researchers in Canada at levels that allow them to be internationally competitive. Overall support for discovery research is actually at an all-time high — almost \$350 million — as opposed to being cut by \$14.5 million as is erroneously reported in the article. This includes a substantial increase in Discovery Accelerator Supplements (funded exclusively from budget increases), also one of the review committee's recommendations.

Detailed statistics about Discovery Grants and other aspects of NSERC's operations are available on our web site, www.nserc-crsng.gc.ca. We invite all interested researchers to read them.

Let me note, though, that success rates, like any statistics, must be understood in context. Multiple factors can affect success rates in a given year, including the number and type of applicants, the overall quality of proposals received, and the specific budget available for that year.

The number of applicants for Discovery Grants has risen steadily over the past dacade with the influx of new faculty hired by Canadian universities, and is expected to increase again for the 2011 competition. NSERC must balance this higher demand for funding against the importance of funding top researchers at levels that allow them to sustain internationally competitive research programs, while operating within the limits of our budget.

In 2010, 72 per cent of applicants holding a grant at the time of application were successful in obtaining a grant. Those who did not have a current grant had a lower level of success.

The total number of Discovery Grants held at a given time is another important statistic to keep in mind. This figure rose steadily for much of the past decade, from 7,886 in 2001 to a high of 10,340 in 2008. It currently stands at 9,948, still well above historica werages.

Isabelle Blain Vice-President Research Grants & Scholarships Directorate

#### **CAUT** replies

The reality is the overall success rate of the Discovery Grants Program has dropped at an alarming rate. The charge to the international review committee was precisely to assess whether the relatively high success rate in DGP competitions (70 per cent in 2007) at the time was justified. Not only did the committee support a high success rate, it warned specifically about the adverse consequences of lower rates — as we reported.

NSERC has implemented some of the committee's recommendations, but ignored others. For example, the committee also recommended doubling the annual limit on Discovery Accelerator Supplements to 200. Instead, half of the current accelerators are targeted at areas in line with government microfities.

NSERC submitted in its 2010-2011 Report on Plans and Priorities that it intends to reduce funding for basic research a further 3.6 per cent from \$364.9 million in 2009-2010 to \$351.9 million by 2012-2013. The "innovation" budget, meanwhile, which supports commercialization initiatives and university-industry partnerships, will increase by more than \$2 million over the same period.

James Turk Executive Director

#### A specious spin

We were intrigued by Thomas Tiedje's commentary "is your ranking holding you down?" (Bulletin, October 2010). It is worthwhile stating at the outset that our view is not the same as Disraell's/Twain's: "Lies, damned lies and statistics." We believe data and statistics should form the basis of decision making whenever possible.

First some ire: The primary goal of the university is the education of students. In its

entirety it is the only aspect of the university that can be justified to the taxpayer. "Education" is not mentioned in Tiedje's article. Research, on which he does concentrate, is only one piece of the education pie and a very costly piece at that.

Second, some reasoning: Tiedje uses three measures to achieve what he feels is a more reasonable indicator of what constitutes a high ranking research university: a modified ARWU set of criteria that weighs factors such as total publications, highly cited researchers, and papers in snob journals; the second, a measure former Ontario premier Bill Davis called "more scholar for the dollar" (total research output per total research dollars held by the university); and third, a measure similar to the second — total research output per total number of faculty at the university.

Tiedje's university scores highest by the third set of criteria; our university scores highest by the second. Ergo, neither he nor we are disinterested parties, but we would argue it is both a fool's argument and a dialogue of the deaf

The idea that we should put the most faith in total research output per total faculty is specious. Research productivity of an individual is a function of age as well as many other factors. Statistically, we tend to peak somewhere between the ages of 45 and 55. The faculty's productivity is necessarily a function of the average age of the faculty body and whether faculty were hired with a view of publish or perish, or three grants or perish, or one research agency grant or perish.

If it's decided that the only thing that matters is publishing, then you wind up with a faculty with a given set of characteristics. Similarly when grants are the only important criteria.

The idea that we should put a lot of faith in total research output per total dollars is more logical, but once again hides more than it reveals. On the logical side, our faculty teach, and teach a lot more than do the faculty in the big-grant schools. We have some that do their own work in the lab, but that is true of research nerds (the two of us) at all schools. Most research directors sit in their offices and stare at their monitors, no matter the school. Our research groups tend to be smaller and more focused than many larger groups if that matters.

Tiedje says one view that seeks to detract from the second set of criteria is that small-grant faculty are paid by the university to teach, but do research at the same time. They take no money out of their grants for salary. Ergo, the university subsidizes research at the small-grant schools. He repeats the argument that this is not necessarily the case at the big-grant schools where some salary money may come from the principal investigator's ergnt.

It would have been useful for Tiedje to back up the claim with data, but we suspect the data wouldn't authenticate the claim.

Finally, we should not be wasting our time on questions about ranking. We should accept that not everyone nor every university can be above average and that if we remove the bottom there is another bottom that takes its

place. If we as a group decide to question whether granting agencies such as the Natural Sciences and Engineering Research Council or the Canadian Institutes of Health Research are doing a poor job in spending taxpayers' dollars, we should debate how it can be improved. We should then demand the next government change the way these agencies apportion money.

Jack & M. Judith Kornblatt Biology, Chemistry & Biochemistry Concordia University

## Visible minority, ethnicity distinct

I read with admiration the CAUT Almanac included with the September edition of the Bulletin. But I was disappointed when looking over the Almanac figures summarizing academic staff by visible minority and ethnocultural background (figure 2.8 & table 2.19, p. 20). Most particularly, in table 2.19, the terms "white," "black" and "visible minority" are listed as categories of "Ethnocultural Groups."

These terms do not designate ethnocultural background but, rather, visible minority status. The two concepts are completely different and are recognized as such by Statistics Canada's separation of the questions between visible minority groupings and ethnic ancestry.

This distinction is important. Under the above designations, a supposedly white, European community such as the Portuguese, which comprises 1.3 per cent of the Canadian population, is not even identified in table 2.19. Yet, this is one of the groups in Canada with severe underepresentation among the ranks of faculty. I suspect the same could be said of similarly large, visible minority, ethnocultural communities such as the Vietnamese or Haltians.

Similarly, a group such as Latin American, many of whose members are descended from the same white European origins that are excluded in table 2.19, is included as a designated visible minority.

It's important to keep clear the distinction between visible minority status and ethnocultural origin and avoid the tendency to view race and ethnicity in a polarized and simplistic fashion. If our goals are ones of social justice and having our faculty ultimately reflect the composition of our wider community, then our statistics should reflect the ways in which that community divides itself.

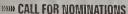
Fernando Nunes Child & Youth Study Mount Saint Vincent University

#### **CAUT** replies

Professor Nunes is correct that there are difficulties with the categories and terminology used in the cited table and figure. Unfortunately we are hampered by the categories that Statistics Canada has constructed to sort and collect the data in the first instance.

David Robinson
Associate Executive Director
CAUT

Awards for Excellence in Post-Secondary Education Journalism Prix d'excellence en journalisme dans le domaine de l'enseignement postsecondaire



## **ACTUALITÉS**

## **Probe Questions International Recruitment**

An investigative report by Globe and Mail reporters Mark Mac-Kinnon and Rod Mickleburgh is raising concerns about Canadian universities' ties to international student recruitment agencies.

The report tells the story of "Vic,"

a 19-year-old Chinese student whose family paid \$20,000 in tuition fees to the Aoji Education Group, a Beijingbased student recruiting agency, for which he and his parents thought would pay for his economic degree

studies at a Canadian university.

Instead, Vic spent eight months in English-language training at Aoji's walled campus near Beijing International Airport, followed by one semester of non-credit English classes at the University of the Fraser Valley in Abbotsford, B.C.

He came home from UFV ashamed and discouraged, with very little language training and no university credits.

"They told us we would go to a university when we got to Canada, but actually it was only a language course," he told the Globe and Mail. "We were very depressed."

Thousands of Chinese students are provided to Canadian colleges and universities each year via recruitment agencies eager to take advantage of students seeking to earn degrees abroad and lured by cashstrapped universities that increas ingly rely on the high fees paid by international students.

UFV eventually severed ties with Aoji over an undisclosed conflict, but Aoji is still recruiting for Navitas Ltd., an Australian company that has set up for-profit colleges to serve international students in partnership with Simon Fraser University and the University of Manitoba. Last year Aoji sent 70 students to

those private colleges. William Ko, financial director of the Simon Fraser venture. Fraser International College, refused to talk to the Globe and Mail about



the relationship with Aoji, saying

"we're not providing any informa-

The agreement at Simon Fraser was the first for Navitas in Canada.

At Manitoba, faculty and students

are working to ensure the Navitas

contract isn't renewed when it

expires.
"Of course we are concerned

about the presence of Navitas on

our campus because the workers

Manitoba are doing work already

being performed by our members

and members of CUPE 3909," said

Cameron Morrill, president of the University of Manitoba Faculty

"It's clear Navitas sees interna-

tional students as just a source of

profit, and is using our university's

reputation, and its publicly funded

spaces such as classrooms, labs

he said.

and libraries to make that profit,"

"The private companies are es-

sentially the middlemen, getting

brand name, property and other resources for credibility and a com-

a cut by buying the university's

at the International College of

and has just been renewed.

faculty and the university itself, so Welcome Message from Li Ping, President & CEO, Aoii Education

Beljing educated is the aim of majority of the people globally, regardless of age, nationality, gender and wealth. In the past two decades, Aoji Education has been persistently assisting students from China to obtain high quality education aboard. Meanwhile, education is going globalized throughout the years. Many overseas institutions and universities are now holding a mission to be internationalized; therefore, promoting their education with the right strategy through the right local partner is vital. Aoji Education understands the demands of the Chinese students; hence, it can assist institutions and universities on how to plan for an effective recruitment strategy, get the appropriate exposure to the students and select a good target group of students.

International

sider the proposal.

Navitas is now trying to convince Carleton University to partner with it on a similar venture. The univer-

sity's administration has set up a

working group, which excludes the academic staff association, to con-

"We have a number of concerns

about any public/private venture like this, and will do everything we

can to make sure our members un-

derstand the pitfalls for students,

Retrieved from apliedu.cn 27 Oct. 2010

petitive advantage," said David Robinson, CAUT's associate executive director. "And the universities are

change for tuition fees from students who otherwise don't qualify." Canada's Immigration Minister Jason Kenney seems to share at least some of those concerns.

making a profit by selling their brand to companies like Navitas in ex-

There's an industry of bottomfeeders that try to profit from people's dreams of visiting, immigrating or studying in Canada," he said on a recent visit to China, where he warned students to be careful.

Students and faculty at the University of Windsor recently defeated a bid for a similar college proposed by another for-profit multiwe can stop it," said Patrizia Gentile, Carleton's academic staff association internal affairs officer.

Study Group International, Navitas and their global private sector competitors INTO and Kaplan have been aggressively seeking part nerships for years at campuses around the world, and in most cases are facing opposition from workers and students

CAUT, along with other unions representing education workers around the world, has joined the Education Solidarity Network, set up to share resources on the threats posed by university programme providers.

Version française à la page A9.

#### **UWO. Faculty Reach Tentative** Agreement

HE University of Western Ontario Faculty Association has reached a tentative contract with the university administration.

The deal was struck early in the morning on Nov. 3, after 18 hours of intense bargaining and just hours past the strike deadline for Western's faculty union.

The bargaining team was given a strike mandate by faculty in a vote held earlier this fall.

Details of the new agreement have been withheld until ratified by union members. A date for the ratification vote has yet to be determined, according to information released by UWOFA.

'I'm extremely proud of the tireless work of our negotiating team," faculty association president James Compton said in a statement. "They are to be commended for staying at the table and seeing their way through a very tough negotiation."

The 1,400 unionized full and parttime faculty members at Western have been without a contract since June 30. ■



The union's strike headquarters in London Mail. Faculty members at the university were prepared to walk out at midnight Nov. 3 if a deal wasn't reached.

## **New Federal Panel Tasked to Improve Business Investment in R&D**

THE federal government has an-nounced the creation of an advisory panel to make recommendations on how to improve business investment in research and development in Canada, after a report by the Council of Canadian Academies found investment persistently lags despite more than \$7 billion of government support each

The CCA report also found that business R&D investment was lacking in spite of healthy corporate profits, with Canadian business pro-fitability outpacing the United States in most years since 1961. "We are sceptical that yet anoth-

er report is being commissioned on a subject that has been studied to death," said CAUT executive director James Turk.

According to the CCA's report, released last year, Canada is tually an outlier" internationally in its reliance on tax-based incentive schemes, mainly in the form of generous R&D tax credits.

Ottawa's federal Scientific Research and Experimental Development Tax Incentive Program represented \$3.7 billion in foregone



Gary Goodyear, Minister of State for Science & Technology, announced Oct. 14 that a panel is reviewing federal support for trusiness innovation

tax revenues in 2007 alone, while most provinces provide additional tax credits.

Turk noted that while three of the six panel members are from the university sector, one is a university president who was, until recently, part of a coalition that advocates expanding the controversial federal R&D tax credit program.

"We are concerned the panellists will simply recommend that universities be tied more closely to industry," he said. "That wouldn't solve the problem and would undermine the vital contribution of

He said the private sector with their short-term outlook and emphasis on maximizing the bottom line aren't really interested in the traditional focus on basic research.

"Historically, it's been discoveries in basic science that have fuelled advances in innovation and led to the majority of important new applications with commercial significance," Turk said.

"Ottawa risks the long-term deve lopment of R&D in Canada by under-investing in basic research through the three federal funding agencies — the Social Sciences and Humanities Research Council, the Natural Sciences and Engineering Research Council and the Canadian Institutes of Health Research."

Funding for the agencies was cut in 2009 by almost \$148 million as part of a mandated strategic review. while modest increases announced in 2010 were insufficient to keep pace with inflation, nor nearly compensate for the previous loss.

The unbalanced reliance on tax credits in Canada stands in stark contrast with the American approach to funding innovation where

long-term investments in basic research are actually made," Turk said. "This is why CAUT advo-cates that the federal government match, on a proportional basis, the basic research funding provided by the U.S. government.

Bringing tax credits in line with what is being spent in other countries such as the U.S. would provide revenue for proper funding of vital basic research. This move is what will help ensure a prosper ous future for Canada.'

Congress provided \$13 billion in new funding last year for the two major U.S. scientific agencies the National Institutes of Health and the National Science Foundation. The Obama administration has proposed a further six per cent increase in the NIH and NSF budgets. ■

The Council of Canadian Academies April 2009 report, Innovation and Business Strategy: Why Canada Falls Short, April and the strategy: Why Canada ransenses Strategy: Why Canada ransenses a www.scienceadvice.ca/en/assessments/completed/innovation.aspx.

Version française à la page A7.

## **NEWS ACTUALITÉS**

## **Censured Administrations** in the United States

NVESTIGATIONS by the American Association of University Professors of the administrations of the institutions listed below show that. as evidenced by a past violation, they are not observing the generally recognized principles of academic freedom and tenure approved by AAUP, the Association of American Colleges and Universities, and more than 200 other professional and educational orga nizations which have endorsed the 1940 Statement of Principles on Academic Freedom and Tenure (available at www.aaup.org).

This list is published for the purpose of informing AAUP members, the profession at large, and the public that unsatisfactory conditions of academic freedom and tenure have been found to prevail at these institutions. Names are placed on or removed from this censure list by vote of AAUP's annual meeting.

Placing the name of an institution on this list does not mean that censure is visited either upon the whole of the institution or upon the faculty, but specifically upon its present administration. The term "ad-ministration" includes the administrative officers and the governing board of the institution. This censure does not affect the eligibility of nonmembers for membership in AAUP, nor does it affect the individual rights of members at the

institution in question Members of AAUP have often considered it to be their duty, in order to indicate their support of the principles violated, to refrain from accepting appointment to an

institution so long as it remains on the censure list. Since circumstances differ widely from case to case, AAUP does not assert that such an unqualified obligation exists for its members; it does urge that, before accepting appointments, they seek information on present con ditions of academic freedom and tenure from AAUP (500-1012 14th St. N.W., Washington, DC 20005-3465) and prospective departmental colleagues. AAUP leaves it to the discretion of the individual, possessed of the facts, to make the

from the list after improving their institution appears. Starting in 2010 reports can be found online and in the AAUP Bulletin.

The list contains only administra-

tions which are still under censure (many others have been removed practices and procedures). "Report published" refers to AAUP's Academe volume in which a report about the

## La CMU impose bel et bien un test de foi

ACPPU vient d'ajouter la Ca-CMU) de Winnipeg à sa liste des universités et collèges qui imposent, comme condition d'embauche, l'obligation de subir un test d'obé-

dience idéologique ou de foi. Cette mesure fait suite à l'enquête détaillée qu'un comité spécial créé en 2008 a menée en vertu des procédures suivies par l'ACPPU en cas d'allégations de violation de la liberté académique résultant d'une telle obligation.

Dans leur rapport, les deux pro-fesseurs chargés de l'enquête, John Baker de l'Université de Calgary et Mark Gabbert de l'Université du Manitoba, concluent que la CMU « viole la liberté académique des membres de son personnel acadé mique en imposant, comme condition d'embauche et/ou de main-tien en poste, l'obligation de s'engager par une déclaration de foi implicite ou explicite ».

Le comité en vient aussi à la constatation suivante : « Nous n'avons certes pas affaire en l'occurrence à un fondamentalisme religieux étroit. Il semble y exister un respect sincère du travail académique et une véritable sensibilité au difficile équilibre qui, de l'avis des administrateurs, doit être trouve entre l'affirmation de la mission religieuse de l'établis-

sement et la protection de l'intégrité du travail académique.

Les auteurs du rapport notent toutefois : « Malgré cela, nous concluons que le Manuel des politi-ques du personnel [de la CMU] doit être considéré comme venant étayer le constat que, quel que soit le degré d'ouverture de l'environnement, il existe bel et bien un engagement à faire exécuter l'énoncé de mission en vigueur pour s'assurer que les membres du corps professoral de la CMU témoignent d'un certain attachement à la foi. La politique sur les "conflits et changements de position" fournit au conseil d'adminis-tration de la CMU suffisamment de motifs pour faire respecter un tel engagement. »

Les auteurs recommandent notamment que l'ACPPU élabore un enoncé de principes régissant la protection de la liberté académique dans les cas où un établissement garantissant effectivement cette liberté poursuit ou envisage de pour-suivre des programmes d'études conjoints ou d'autres formes de relations académiques avec un établissement qui n'assure pas une telle protection. ■

English on page A8.

#### **AAUP List of Censured Administrations**

INSTITUTION NAME	REPORT PUBLISHED	YEAR
Grove City College PENNSYLVANIA	March 1963 (15-24)	1963
Frank Phillips College TEXAS	December 1968 (433-38)	1969
Concordia Seminary MISSOURI	April 1975 (49-59)	1975
Murray State University KENTUCKY	December 1975 (322-28)	1976
State University of New York	August 1977 (237-60)	1978
Phillips Community College of the University of Arkansas	May 1978 (93-98)	1978
Nichols College MASSACHUSETTS	May 1980 (207-12)	1980
Yeshiva University NEW YORK	August 1981 (186–95)	1982
	May-June 1983 (42-46)	1983
American International College MASSACHUSETTS Metropolitan Community Colleges MISSOURI	March-April 1984 (23a-32a)	1984
Talladega College ALABAMA	May-June 1986 (6a-14a)	1986
Pontifical Catholic University of Puerto Rico	May-June 1987 (33-38)	1987
Husson College MAINE	May-June 1987 (45-50)	1987
Hillsdale College MICHIGAN		1988
	May-June 1988 (29-33)	
Southeastern 8aptist Theological Seminary NORTH CAROLINA	May-June 1989 (35-45)	1989
The Catholic University of America	September-October 1989 (27-40)	1990
Dean College MASSACHUSETTS	May-June 1991 (27-32)	1992
Baltimore City Community College MARYLANO	May-June 1991 (27-32)	1992
Loma Linda University CALIFORNIA		
	May-June 1992 (42-49)	1992
Clarkson College NEBRASKA	May-June 1993 (46-53)	1993
North Greenville College south carolina	May-June 1993 (54-64)	1993
Savannah College of Art and Design Georgia	May-June 1993 (65-70)	1993
University of Bridgeport connecticut	November - December 1993 (37-45)	1994
Benedict College south CAROLINA	May-June 1994 (37~46)	1994
	January-February 2005 (51-54)	2005
Bennington College VERMONT	March-April 1995 (91-103)	1995
	January-February 1998 (70-75)	1998
Alaska Pacific University	May-June 1995 (32-39)	1995
5t. 8onaventure University NEW YORK	July-August 1995 (65-73)	1996
National Park Community College ARKANSAS	May-June 1996 (41-46)	1996
Saint Meinrad School of Theology INDIANA	July-August 1996 (51-60)	1997
Minneapolis College of Art and Design MINNESOFA	May-June 1997 (53-58)	1997
Brigham Young University utah	5eptember - October 1997 (52-71)	1998
University of the District of Columbia	May-June 1998 (46-55)	1998
Lawrence Technological University MICHIGAN	May-June 1998 (56-62)	1998
Johnson and Wales RHOOE ISLAND	May-June 1999 (46-50)	
Albertus Magnus College CONNECTICUT	January-February 2000 (54-63)	1999
Charleston Southern University SOUTH CAROLINA	The same and the s	
University of Dubuque Iowa	January-February 2001 (63-77)	200
	5eptember-October 2001 (62-73)	2002
Meharry Medical College TENNESSEE	November-December 2004 (56-78)	2009
University of the Cumberlands KENTUCKY	March-April 2005 (99-113)	2009
Virginia 5tate University	May-June 2005 (47-62)	2005
Our Lady of Holy Cross College LOUISIANA	January-February 2007(60-68)	200
8astyr University washingron	March-April 2007 (106-120)	2007
University of New Orleans LOUISIANA	May-June 2007 (74-80)	200
Loyola University New Orleans Louisiana	May-June 2007 (88-100)	200
Cedarville University оню	May-June 2009 (58-84)	2009
Nicholls State University LOUISIANA	November-December 2008 (60-69)	200
North Idaho College	May-June 2009 (85-92)	2009
Stillman College ALABAMA	March-April 2009 (94-101)	2009
		200
Clark Atlanta University GEORGIA	February 2010	2010

#### **Enquête: Waterloo et Laurier** prises en défaut

→ 5uite de la PAGE A1

Au début de 2009, il a accepté l'offre de prolongation de trois ans de son contrat jusqu'en août 2013.

Les difficultés se sont posées plus tard en 2009 lorsque le CIGI a voulu avoir voix au chapitre dans toutes les discussions des affaires académiques de l'école, pour en surveiller non seulement les répercussions financières mais aussi leur compatibilité avec les thèmes du mandat du CIGI. Après avoir manifesté son opposition à de telles visées qui, selon lui, portaient atteinte à l'autonomie institutionnelle, à la liberté intellectuelle et à l'intégrité académique, M. Thakur a été démis de son poste de directeur quelques mois plus tard.

« Le professeur Thakur a été traité injustement [car] il avait indéniablement le droit de s'attendre à recevoir l'appui des recteurs des universités de Waterloo et Wilfrid-Laurier [...] lorsqu'il a tiré le signal d'alarme sur les propositions du CIGI », écrit M. Findlay dans son rapport. « Dès lors que sa liberté académique reposait sur les garan-ties inhérentes à l'autonomie institutionnelle, elle s'est trouvée de plus en plus exposée aux menaces de l'extérieur et à une complicité

Pour le professeur Thakur, note le rapport, il appartenait avant tout à l'école de s'assurer que les donateurs, si généreux puissent-ils être, ne dépassent pas la limite séparant le soutien financier du contrôle académique. Autrement, soutenait-il, la diminution conséquente de l'autonomie de l'établissement risque

de se répercuter de façon similaire sur sa crédibilité, surtout dans les domaines où l'« excellence globale » est l'objectif visé, comme c'est le cas à l'école Balsillie.

Le rapport d'enquête engage l'Université de Waterloo, l'Université Wilfrid-Laurier et le CIGI à présenter des excuses publiques à M. Thakur pour l'avoir licencié injustement, et demande que la structure de gouvernance de l'école soit modifiée de sorte que les universités puissent exercer un contrôle indépendant sur les affaires académiques de l'école.

D'autre part, il est recommandé aux deux établissements d'établir des lignes directrices claires et exhaustives qui régissent les liens avec les donateurs actuels ou éventuels ainsi que la mise en oeuvre d'autres initiatives de collaboration telles que l'école Balsillie, de manière à préserver l'autonomie et l'intégrité académiques de tous les instituts, centres ou écoles associés aux universités.

« La réputation des universités de Waterloo et Wilfrid-Laurier et de l'école Balsillie a été sérieusement ternie par suite du licenciement injuste du professeur Thakur », a déclaré le directeur général de l'ACPPU, James Turk. « Mais la chance leur est donnée de se ra cheter en acceptant les recommandations du rapport d'enquête et en faisant en sorte qu'une situation de ce genre ne puisse jamais se reproduire. »

L'Australian National University a offert à M. Thakur un poste de professeur principal qu'il occu-pera à partir de la prochaine année universitaire.

## **NEWS ACTUALITÉS**

#### Les universités ontariennes: «Faire plus avec moins»

TE Conseil ontarien de la qualité ⊿ de l'enseignement supérieur (COOES), un organisme du gouvernement de l'Ontario, appelle à une plus grande différenciation au sein du secteur universitaire ontarien pour permettre aux établissements de progresser dans le classement general et d'offrir des services éducatifs encore plus

D'après un exposé de position publié le 26 octobre, le COQES fait valoir qu'un réseau d'universités plus différencié, où les universités se disputent une quantité limitée de fonds publics, contribuerait à amé-liorer la qualité de l'enseignement et soutenir la concurrence sur la scène internationale.

Invité à examiner les avantages d'une plus grande différenciation du secteur universitaire ontarien, le COQES a confié à un groupe de travail restreint, composé principalement de recteurs d'université, la tâche de formuler sa position sur le suiet.

Les auteurs du rapport recommandent la mise en place d'un cadre de responsabilisation pluriannuel selon lequel les universités établiraient leurs énonces de mission en fonction des priorités clés, en collaboration avec le ministre provincial de la formation et des collèges et universités. Ce dernier prendrait ses décisions de financement selon le degré d'atteinte par les universités des objectifs qui leur seraient fixés.

En règle générale, les administrateurs des universités mettent la dernière main à la planification des semestres et des programmes d'études futurs après avoir consulté les diverses parties intéressées, c'est à-dire les directeurs de programmes, les étudiants, les anciens, la communauté, le corps professoral et la province. Selon le modèle de spécialisation proposé, le ministère jouerait un rôle beaucoup plus central dans la planification et « serait inévitablement appelé à opposer un refus à certains éléments mis de l'avant par certains établisse-ments », peut-on lire dans le rapport en ligne.

Le rapport prédit également que les universités accepteront de perdre une part de leur autonomie dans la planification académique des lors que ce processus sera rattaché directement au finance ment: « Autrement dit, les universités feront ce pour quoi elles seront financées. x

L'Ontario n'est pas la première autorité à vouloir réorganiser le système d'enseignement postsecondaire en utilisant comme stratégie une politique de différenciation et un contrôle gouvernemental accru pour répondre à l'augmentation du nombre d'inscriptions sans pour cela accroître le

financement public.

En Nouvelle-Écosse, le rapport O'Ned, publié en septembre der-nier, recommandait la fusion et la restructuration de certaines composantes des universités de la province, la déréglementation des frais de scolarité et la spécialisation des programmes.

## **Ontario Universities: 'Do More with Less'**

THE Higher Education Quality Council of Ontario (HEQCO) is calling for greater differentiation among Ontario's universities to achieve higher global rankings and greater efficiencies in education delivery.

In a policy paper released Oct. 26, the education council says a differentiated university sector, in which universities compete for limited public funding, would lead to positive improvements in quality of education and international

The HEQCO, an agency of the Ontario government, was asked to explore the benefits of greater differentiation, and relied on a small working group consisting of primarily university presidents to formulate its position.

The report recommends a multiyear accountability framework under which universities would develop mission statements around core priorities in negotiation with the province's training, colleges and universities ministry. The province's



The report, 52 pages called The Benefits of Greater Differentiation of Ontario's University Sector, supports a centralized planning approach & calls for a system of specialization to be imposed on the province's universities.

funding decisions would be based on how well the universities meet the stated goals.

University administrators typically finalize planning for future semes ters and campus programs through consultation with their various stakeholders, including program heads, students, alumni, the community.

the professoriate and the province. The proposed specialization model would see the ministry play a much more central role in planning, and "inevitably it will be called upon to say no to some elements forwarded by some institutions," says the online report.

The report also predicts universities will agree to loss of autonomy in academic planning if it is tied directly to funding: "Put simply, universities will do what you fund them to do "

The Council of Ontario Universities, which represents top administrators in the province's publicly funded institutions, welcomed the report, saying the education council had initiated a platform for

But implementing HEQCO's model would be a mistake the Ontario chapter of the Canadian Federation of Students and the Ontario Confederation of University Faculty Associations said, because the proposed system of university funding would result in decreased access and compromise academic freedom and in-

stitutional autonomy.

Ontario is not the first jurisdiction looking to reorganize the postsecondary system using a policy of differentiation and increased government control as a strategy to meet increased student enrol ment without increasing public investment.

In Nova Scotia, the O'Neill report, released in September, called for elements of the province's universities to be merged and restructured, deregulation of tuition and specialization of programs. The report sparked heated criticism from the Association of Nova Scotia University Teachers that claimed O'Neill's recommen dations legitimized the continued underfunding of post-secondary education.

Across the Atlantic, a proposed 40 per cent cut to the UK's higher education budget has universities scrambling to decide which programs will survive and which will disappear.

## Ottawa nomme un nouveau groupe d'experts en R-D

A PRÈS qu'un rapport du Conseil des académies canadiennes (CAC) eut mis en évidence le retard persistant des investissements en recherche-développement malgre l'aide gouvernementale de plus de 7 milliards de dollars versée an-nuellement, le gouvernement fé-deral a annoncé la création d'un groupe consultatif de six membres chargé de recommander des façons d'améliorer les investissements des entreprises en R-D au Canada.

Le rapport du CAC publié l'an dernier a constaté également que le volume de ces investissements était relativement faible par rapport aux solides bénéfices affichés par les entreprises, la rentabilité globale des entreprises au Canada ayant été supérieure à celle des États-Unis durant la plupart des années depuis 1961.

« Nous doutons de l'utilité de commander un autre rapport sur un sujet qui a dėjā été étudié sous toutes ses coutures », a déclaré le directeur général de l'ACPPU,

Selon le rapport du CAC, le fait que le Canada doive recourir à des programmes d'encouragements fis-caux, principalement sous la forme de généreux crédits d'impôts pour la R-D, « fait pratiquement de lui un cas à part » dans le monde

Pour la seule année 2007, le programme fédéral d'encouragements fiscaux à la recherche scientifique et au développement expérimental représentait un montant total de ,7 milliards de dollars en déductions fiscales, pendant que la plupart des provinces accordent d'autres crédits d'impôt.

Si le groupe consultatif compte parmi ses membres trois représentants du secteur universitaire, signale M. Turk, l'un d'eux est un recteur d'université qui faisait partie jusqu'à tout récemment d'une coalition préconisant l'élargissement du controverse programme federal de crédit d'impôt pour la R-D.

« Nous craignons que ce groupe d'experts ne se contente de recommander que les universités soient associées de plus près au secteur pri-vé », indique-t-il. « Ce qui ne saurait régler le problème et ne manquerait pas de fragiliser la contribution vitale de la recherche universitaire. »

Selon lui, l'approche traditionnellement centrée sur la recherche fondamentale ne présente pas un réel intérêt pour le secteur privé,

qui privilégie le court terme et cherche avant tout à maximiser le résultat net.

« De tout temps, ce sont les découvertes en science fondamentale qui ont fait progresser l'innovation et ont donné lieu à la majorité des nouvelles applications d'importance com-merciale », précise M. Turk.

« Le gouvernement fédéral met en péril le développement à long terme de la R-D au Canada en n'investissant pas suffisamment dans la recherche fondamentale par la voie de ses trois organismes subventionnaires de recherche - le Conseil de recherches en sciences humaines, le Conseil de recherches en sciences naturelles et en génie et les Instituts de recherche en santé du Canada. »

Le financement de ces organismes a été amputé en 2009 de près de 148 millions de dollars par suite d'un processus d'examen stratégique obligatoire, alors que les modestes augmentations de crédits annoncées en 2010 ne permettaient pas de rattraper l'inflation ni même de compenser de loin les compressions subies précédemment.

« Le recours disproportionné aux crédits d'impôt au Canada contraste

financement de l'innovation adoptée aux États-Unis où l'on investit effectivement à long terme dans la recherche fondamentale », souligne M. Turk. « C'est pourquoi l'ACPPU demande au gouvernement fédéral d'accroître les fonds de recherche de façon qu'ils correspondent, toutes proportions gardées, à ceux que le gouvernement américain octroie à la recherche fondamentale. »

« En faisant concorder les crèdits d'impôt avec les montants dépensés dans d'autres pays tels que les États-Unis, le gouvernement pour rait réunir les fonds nécessaires pour financer la recherche fondamentale essentielle. Une telle mesure serait garante d'un avenir prospère pour

Le Congrès américain a accordé l'an dernier 13 milliards de dollars en fonds nouveaux aux principaux organismes scientifiques américains - les National Institutes of Health et la National Science Foundation. Et le gouvernement Obama a proposè une augmentation supplémentaire de 6 % des budgets de ces deux organismes. ■

English on page A5.

## Les apprenants autochtones privés de soutien financier

→ Suite de la PAGE A3

[MAINC] considère comme une prioorité l'octroi d'un soutien financier adéquat, dans le cadre du PEP, à chaque apprenant admissible des Premières Nations et inuit et qu'il mette en place un plan pour rê pondre à cette priorité d'ici la fin

Dans sa réponse au rapport du Comité, le gouvernement a opposé un décevant refus de financer pleine-ment les étudiants admissibles. Il a par ailleurs indiqué son intention de revoir le PAENP au cours des deux années suivantes. La communauté des Premières Nations s'inquiète, car cela pourrait signaler

l'intention d'aligner le PAENP sur les modalités de financement « nor mal » en le faisant relever du Programme canadien des prêts aux étudiants. Elle a rejeté avec véhèmence un tel changement, qui porterait atteinte aux droits à l'éducation postsecondaire qui lui ont été conférés par traité

Il m'est impossible, en quelques lignes, de rendre compte des nombreuses questions complexes qui touchent l'éducation postsecondaire des étudiants autochtones, mais je mentionneral un aspect important qui a été négligé : la collecte de données. La recherche de données adéquates sur les groupes et les com-munautés qui ont été placés en

marge de la société et victimes de racisme au cours de l'histoire du Canada est un exercice frustrant et souvent décevant. Le fait de ne pas recueillir de données pertinentes sur les étudiants autochtones actuels et potentiels signifie que des aspects importants, comme le nombre d'étudiants admissibles à qui du financement a été refusé pour cause d'insuffisance budgé taire, ne sont pas mesures et ne font l'objet d'aucun survi. Il signifie en outre que des données cruciales à la planification, notamment celles qui portent sur les progrês accomplis par les étudiants et sur leur emploi, ne sont pas recueillies au niveau local

L'abolition scandaleuse du formulaire long de recensement, auparavant obligatoire, aura un effet dévastateur sur la capacité qu'a la commu-nauté des Premières Nations à se décrire et à suivre son évolution sociale. Et, punition supplémentaire pour les Autochtones, il sera désormais impossible de produire une version de l'Enquête auprès des peuples autoch-tones, une enquête détaillée spéciale postcensitaire sur les conditions socioèconomiques des automones au Canada, qui pourra être comparée aux versions antérieures et dont l'échantillonnage se basait sur le formulaire long de recensement obligatoire. Honte à ceux qui nous gouvernent actuellement m

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## **NEWS**

## Canadian Mennonite U. Added to Faith Test List



Founders Hall at Canadian Mennonite University

CANADIAN Mennonite University in Winnipeg has been added to CAUT's list of universities and colleges that have a faith or ideological test as a condition of employment.

The action follows a detailed inquiry by an ad hoc investigatory committee created in 2008 under CAUT's Procedures in Academic Freedom Cases Involving Allegations of Requirements of an Ideological or Faith Test as a Condition of Employment.

The investigation undertaken by professors John Baker of the University of Calgary and Mark Gabbert of the University of Manitoba found CMU "is denying academic freedom to its academic staff by requiring a statement of faith — implicitly or explicitly — as a condition of initial and/or continuing employment."

The committee reported in its findings that "there was no question of a narrow religious fundamentalism, and there appeared to be a sincere respect for academic work and sensitivity to the difficult balancing that the administrators thought had to go on between af-

firming the institution's religious mission and protecting the integrity of academic work."

But the report goes on to note: "Despite this, we concluded that ... the [CMU] Personnel Policy Handbook ... should be viewed as giving substance to the conclusion that, however open the environment might be, there is a commitment to enforcing the operative mission statements as a guarantee that faculty at CMU will maintain a certain faith inspired perspective. The 'Conflict and Changing Positions' policy gives the CMU board ample grounds for enforcing such commitment."

The report also recommended that CAUT formulate a policy statement to deal with protecting academic freedom for instances where an institution that does guarantee academic freedom has, or plans to have, joint academic programs or other academic relations with an institution that does not.

ON THE NET

Read the committee report at www. caut.ca/uploads/CMU\_Report.pdf.

Version française à la page A6.

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## **NEWS ACTUALITÉS**

## Remise en cause du recrutement international

De enquétereportage réalisée par deux journalistes du Globe and Mail, Mark MacKinnon et Rod Mickleburgh, soulève des inquiétudes sur les liens que les universités canadiennes entretiennent avec les agences de recrutement d'étudiants étrangers.

Les journalistes y racontent l'histoire de Vic, un étudiant chinois de 19 ans dont la famille a versé 20 000 \$ en frais de scolarité au Aoji Education Group, une agence de recrutement d'étudiants basée à Beijing. En contrepartie de cette somme, Vic et ses parents croyaient qu'il pourrait poursuivre des études en science économique dans une université canadienne.

Au lieu de cela, Vic a dans un premier temps passé huit mois à suivre une formation linguistique en anglais dans un campus fermé d'Aoji, près de l'aéroport international de Beijing, puis un semestre à suivre des cours d'anglais sans crèdit à l'Université de la vallée du Fraser (UFV) à Abbotsford, en Colombie-Britannique.

Après son court séjour à l'UFV, il est rentré chez lui, honteux et découragé, ayant bénéficié de peu de formation linguistique sans avoir obtenu le moindre crédit universitaire.

« Ils nous ont dit que nous étudierions dans une université une fois arrivés au Canada, mais il ne s'agissait en fait que de cours d'anglais », a-t-il raconté au Globe and Mail. « Nous étions complètement abatus. »

Des miliers d'étudiants chinois sont inscrits chaque année à des colléges et des universités au Canada par l'intermédiare d'agences de recrutement qui ne demandent qu'à tirer avantage d'étudiants désireux d'acquérir des diplômes d'études supérieures à l'étranger et attirés par les universités à court d'argent qui comptent de plus en plus sur les droits de scolarité élevés imposés aux étudiants étrangers.

L'UFV a finalement rompu ses liens avec le groupe Aoji pour des raisons de différend gardées secrètes, mais ce dernier continue toujours de recruter pour la société australienne Navitas Ltd., quí a créé des collèges à but lucratif desservant les étudiants étrangers en partenariat avec l'Université Simon-Fraser et l'Université du Manitoba. L'an dernier, Aoji a recruté 70 étudiants pour ces collèges privés.

William Ko, directeur financier du Collège international Fraser — une initiative lancée avec l'Université Simon-Fraser —, a refusé de parler aux journalistes du Globe and Mail à propos de la relation de l'établissement avec Aoji, déclarant qu'aucune information ne serait communiquée à ce sujet.

L'entente passée avec Simon-Fraser, qui vient d'ètre renouvelée, a été le premier partenariat conclu par Navitas au Canada.

Au Manitoba, les membres du corps professoral et les étudiants déploient tous les efforts nécessaires pour empêcher la reconduction du contrat avec Navitas à son expiration.

«La présence de Navitas sur notre campus nous inquiéte évidemment parce que le personnel du Collège international du Manitoba effectue le travail dont se chargent déjà nos membres et les membres du SCFP 3000 », indique le président de l'association du personnel académique de l'Université du Manitoba, Cameron Morrill

« Il est aussi clair que Navitas perçoit tout simplement les étudiants étrangers comme une source de profit et qu'elle mise sur la réputation de notre université et ses installations financées par l'État, tels les salles de classe, laboratoires et bibliothèques, pour réaliser ce profit. »

« Les sociétés privées jouent essentiellement le rôle d'intermédiaires qui touchent une commission en achetant le nom de marque, les installations et autres ressources de l'université en guise de crédibilité et d'avantage concurrentiel », affirme le directeur général associé de l'ACPPU, David Robinson. « De leur côté, les universités réalisent des profits en vendant leur image de marque à des entreprises comme Navitas en échange des droits de scolarité perçus auprès d'étudiants qui ne seraient pas admissibles autrement. »

Le ministre canadien de l'Immigration, Jason Kenney, semble partager au moins certaines de ces préoccupations. « Il existe un flot de charognards cherchant à exploiter les gens qui aspirent à visiter le Canada, à y immiguer ou à venir y étudier », a-t-il mis en garde les étudiants lors d'une récente visite en Chine.

Les étudiants et les professeurs de l'Université de Windsor sont parvenus récemment à faire échec au projet de collège privé qu'un autre fournisseur multinational de services d'éducation à but lucratif, Study Group International, voulait implanter sur leur campus.

Navitas tente maintenant de convaincre l'Université Carleton de former un partenariat du même genre avec elle. La direction de l'établissement a chargé un groupe de travail d'examiner la proposition sans consulter aucunement l'association du personnel académique (CUASA).

« Nous éprouvons certaines inquiétudes à l'égard de ce type de partenariat public-privé et nous ne ménagerons pas nos efforts pour stopper cette opération en faisant bien comprendre à nos membres les pièges qu'elle comporte tant pour les étudiants et le corps professoral que pour l'université elle-même », a dit Patrizia Gentile, chargée des affaires internes de la CUASA.

Study Group International, Navitas et leurs concurrents internationaux INTO et Kaplan se livrent depuis des années une lutte acharnée pour conclure des partenariats avec des établissements d'enseignement du monde entier, et se heurtent la plupart du temps à l'opposition des travailleurs et des étudiants.

L'ACPPU, tout comme d'autres syndicats représentant les professionnels de l'éducation, a adhèrè au Rèseau Éducation et Solidarité, qui partage des ressources destinées à lutter contre les menaces posées par les fournisseurs de programmes d'études universitaires.

English on page A5.

University of Guelph Faculty Association

## JAY NEWMAN AWARD FOR ACADEMIC INTEGRITY

#### **CALL FOR NOMINATIONS**

The University of Guelph Faculty Association is calling for nominations for an important new award, open to scholars around the world. The Jay Newman Award for Academic Integrity will be given for the second time in the Fall of 2011; nominations may be submitted until May 1, 2011. The condition of the award states that "It is for the purpose of recognizing a university scholar and teacher who either at a particular time or in the course of an academic career has demonstrated combined meritorious academic achievement with noteworthy courage or compassion in the defense of academic ideals." The award is given biennially and carries a prize of \$1500.00.

The award honours the memory of Dr. Jay Newman, ER.S.C., a distinguished member of the University of Guelph Philosophy Department whose thirty six years of service were ended by his death in 2007. The author of eleven books, he was a successful and popular teacher and an active participant in the life of the University. He was widely known as a fearless and articulate defender of academic freedom as a core value of a university, and of the rights of faculty members.

Nominations, along with any supporting material, should be sent to: Chair, Academic Freedom Committee University of Guelph Faculty Association 5 University Avenue East Guelph, Ontario, N1G 2W1

Heaculty Gassociation

## **Investigation Faults Waterloo & Laurier**

From PAGE A1

In early 2009, he was offered and accepted a three-year extension of his contract as director, until August 2013

Difficulties developed later in 2009 when CIGI sought representation in all academic matters being discussed at the school, not only to monitor their financial implications, but also their consistency with CIGI's mandated themes. Thakur objected, citing threats to institutional autonomy, intellectual freedom and academic integrity. Several months later Thakur was removed from his post as director.

"Dr. Thakur was unfairly treated ... [and] had every right to expect support from the presidents of UW and WLU ... when he sounded the alarm on CIGTs proposals," Findlay wrote in his report. "Insofar as his academic freedom depended on the protections of institutional autonomy, it became increasingly vulnerable to threats from the outside and complicity on the inside."

The report noted Thakur took the position that the academy has the primary responsibility to ensure that donors, no matter how generous, do not overstep the mark separating financial support from academic control. If they do, Thakur maintained, the consequent diminishment of academic autonomy may bring about similar diminishment in credibility, especially in areas where "global excellence" is the objective, as at the Balsillie school.

The report calls on the universities and CIGI to issue a public apology to Thakur over his dismissal.

It also calls for changes in the governance structure of the Balsillie school to ensure Waterloo and Wilfrid Laurier universities have independent control of the school's academic affairs.

In addition, the two universities are urged to develop clear and comprehensive guidelines to deal with current or potential donors and for other collaborative initiatives such as the Balsilie school, to ensure the academic autonomy and integrity of all university-associated institutes, centres, or schools.

"The reputations of Waterloo, Wilfrid Laurier and the Balsillie school have been badly tarnished because of their unjust firing of Dr. Thakur," said James Turk, executive director of CAUT. "But they have a chance to do the right thing by accepting the report's recommendations so something like this couldn't happen again;

couldn't happen again."

The Australian National University has offered Thakur a senior professorship which he will be taking up in the coming academic year.

december 6
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# CARRIÈRES

#### Index / Indices

B1	Α		N
B2	В		0
	С	B10	Р
	D		Q
B4	Е	B14	R
В6	F		s
В7	G		Т
	н		U
вв	1		٧
	J		W
	К		Х
B9	L		Υ
	M		Z

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La Bullein accepte les offres d'emploi à l'axiéneur du Canada é titre de service pour les membres de l'ACPPU qui pourraient être intéressés. La perception de la liberté académique et son depré de protection peuvent varier d'un pars l'autre. Al Reception des Estas-Unis, oit Anneican Association of University Professors enquête sur des présendues violations de la liberté académique, il n'existe aucune méthode nou permetant de virifier la situation de la liberté des constants des des contracts de la constant de virifier la situation de la liberté des contracts de la liberté des contracts de la liberté des contracts de la liberté des collèges et étragers. Doux fois par année, l'ACPPU publie une liste des colléges et des universités insant flojet de censure par l'ACPP. Pour obtenif des renseignements supplémentaires sur ces censures, prière d'écrire à l'AAUP, 50-1012 telly 55, N.W., Washington, Oc 20005 3465, tel 1 (202) 737-5500, ou de visiter vivenue aup.org

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encouraged to apply; however. Canadians and parmanent residents will be given priory, McGII University is committed to equity in amployment and diversity. It well-comes applications from indigenous propose, veible minorities, entiric minorities, personal veible minorities, entiric minorities, personal veible minorities, entiric minorities, and control veible minorities and control veible minority sexual order of the many committee to further, development of the proposition of the pro

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lata to coordination of some teaching activities and outreach. Minimum qualification for the postion is a MSc or equivalent. The for the postion is a MSc or equivalent. The Operarment of Biology at Saint Mary's University places grose emphasis on the quality of the delivery of our undergraduate cumulum and the certain of this new position is in support of this Departmental objective. Although candidates of all automatities are Although candidates of all automatities are

Although candidates of all nationalities are encouraged to apply, principally will be given to Canadian citizens and permanent recients. Saint Mary's University is committed to principal or an experiment eventy. A compilete application of a produced the configuration of the configu

E CANAGIAN LITERATURE (MODERN/CONTEMPORARY CANAGIAN LITERATURE)—University of efficits Columbia (Managian, The Department of Circlas) Studies at the University of British thich Columbia (Managian, The Department of Circlas) Studies at the University of British Columbia (Managian, The Department of Circlas) Studies and the University of British Columbia (Managian) and the University of British Columbia (Managian) and the University of Managian (Managian) and the University of Managian (Managian) and Managi

be reviewed starting December 15, 2010.

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## Tenure-Track Position in 19th-Century British Literature Department of English and Film Studies

The Department of English and Film Studies invites applications for a tenure-track appointment in English commencing 1 July 2011, subject to budgetary approval. We seek applicants with expertise in Nineteenth-Century British Literature with specialization in the Victorian Period. Additional expertise in Nineteenth-Century American Literature would be an asset. A PhD in English, teaching experience, and publications are required for this position. Assigned teaching duties will include undergraduate and graduate courses, including introductory English and major British author survey courses. Graduate teaching will include offering courses for the Department's MA and PhD programs.

Interested candidates should forward a letter of application, curriculum vitae, sample publications, a teaching dossier with summaries of course evaluations and course outlines, and the names and contact information, including email addresses, for three professional referees to: Dr. James Weldon, Chair, Department of English and Film Studies, Wilfrid Laurier University, 75 University Ave. West, Waterloo, ON N2L3CS. E-mail; jiveldon@wluca. Complete applications and reference letters must be received Lanuary 28: 2011.

Wilfrid Laurier University is committed to employment equity and values diversity. We verterne applications from qualified women and men. Including persons of all genders and sexual orientations, persons with disabilities. Aboriginal persons, and persons of a visible minority information of the property of the proper

## St. Thomas More College · University of Saskatchewan TENURE-TRACK POSITIONS

St. Thomas More College (STM) is the Catholic liberal orts college federated with the University of Saskotchewan. In our mission statement, we affirm that "through our teaching we are devoted to a partnership of learning and growth with our students which oddresses the synthesis of faith and reason in all aspects of the human condition. The creative discovery of truth and its open dissemination nourishes our life as teachers and members of the wider academic and Catholic Intellectual community." Departments of STM collaborate with University of Saskatchewon departments in offering undergraduate and graduate programs in the humanities and social sciences.

St. Thomas More College is currently engaged in a major faculty renewal program. We are accepting applications for the following tenure-

Psychology

Psychology
The Department of Psychology at St. Thomas More
College (STM) invites applications for a tenurestream position in Developmentol Psychology or
the rank of Assistant Professor, commencing July
1, 2011. The STM Department of Psychology works
in colloboration with the University of Suskotchewan's Psychology Department to offer undergraduote and groduate programs (APA/CPA approved
Clinical Psychology program, Applied Social Psychology program and the Basic Behovioral Sciences
program).

The successful candidate will hove completed a PhD in Developmental Psychology by the dote of appaintment. Training in clinical psychology will be considered an asset.

be considered an asset. STM is committed to high-quality teaching and research. The successful candidate will be expected to supply o Teaching Dossier (including teaching philosophy, peer and student evaluations of teaching, courses taught, sample syllably as an indication of praven excellence. The successful condidate will be expected to teach introductory psychology alongside other content ond laboratory courses in developmental psychology. Experience with community service learning will be considered on asset. Candidates will also be expected to develop on active, externally funded considered on asset. Candidates will also be ex-pected to develop on active, externolly funded program of research, and to participate in collob-orative teoching and research in on interdiscipli-nary enviranment (e.g., 51% social justice and the Common Good program).

Applicants must send a letter describing qualifi-

Applicants must send a letter describing qualifi-cations, curriculum viate, three letters of ceter-ence, transcripts, and reprints of publications or a sample of ocademic writing to: Dr. Tammy Marche, Head Department of Psychology St. Thomas More College 1437 College Drive Saakstoons, St, STN 0W6 Email: tmarche⊕stmcollege.ca

The Search Committee will begin its review of ap-plications on December 1, 2010, and will continue to review applications until the position is filled. Salary will be commensurate with qualifications

Religion and Culture

Religion and Culture

The Deportment of Religion and Culture at St.
Thomas More College (STA), o Cotholic college
federoted with the University of Saskatchewan,
mixites applications for a tenur-stream position
at the rank of Assistant Professor, commencing
july 1, 2011. The Department has teaching needs
in the history and teachings of Christianity, and
is particularly interested in candidates with experise in, and o willingness to develop causes in,
Christianity and Ecology. The STM Department of
Religion and Culture works in colloboration with
the University of Saskorchewan's Religion and
Culture Department in delivering undergroduote
and graduote programs. and graduote programs.

and graduate programs. The successful condidate will hove a completed PhD in a relevant area of study at the time of oppointment. In addition, the ideal condidate should hove a broad background in the history and teachings of Christianity. An ability and willingness to teach Introduction to World Beligions. Science and Beligion, Carbolic Studies and/or Eastern Christianity will be considered an asset. The successful candidate will be expected to contribute to one or more of STM's distinctive programs, e.g., Carbolic Studies, Sociol Justice and the Common Good, etc.

STM is committed to high-quality teaching and research. The successful candidate will be expected to supply a Teaching Dossier (including teaching philosophy, peer and student evolutoitans of teaching, courses taught, sample syllobi) as on indication of praven excellence. Candidates will also be expected to develop an active, extemolly funded program of research, and to participate in colloborative research in an interdisciplinary enviranment. Applicants must send a letter describing qualifications, a curriculum vitce, letters of reference from three referees, and transcripts, as well as a sample of condemic writing to:

Dr. M.A. Beavis, Head
Department of Religion and Culture
St Thomas More College
1437 College Drive
Saskatoon, Sk, S7N 0W6
Email: mbeavis@stmoollege.ca

The Search Committee will begin its review of ap-STM is committed to high-quality teaching and

The Search Committee will begin its review of ap-plications on February 15, 2011 and continue until the position is filled. The solary will be commen-surate with qualifications and experience.

In occordance with Canadian immigration requirements, these advertisements are directed in the first instance to Canadian citizens and permanent residents. St Thomas More College is committed to diversity within its faculty. Women, Aboriginal people, people with disabilities, visible minorities and members of other designated groups are encouraged to self-identify on their application. Additional information about STM College and the University of Saskotchewan is available on the STM website (http://www.stmcollege.ca).

St. Thomas More College 1437 College Drive · Saskatoon · SK · S7N 0W6

Sociology
The Department of Sociology at St. Thomas More
College (STM) invites applications for a tenurestream position in Sociology of Family at the rank
of Assistant Professor commending July 1, 2011
The STM Department of Sociology works in collaboration with the University of Saskatchewan's
Sociology Department to deliver undergraduate
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ond graduote programs.

The successful candidate will hove o campleted PhD in the ore of Sociology of Family with the ability to teach undergraduote and graduate courses reloted to changing patterns of sex, margos, family and kinship institutions within the contemporary sociol structure and on consequences and resulting trends from such structural changes. Special consideration will be given to candidates with o backgraund in social justice. Canadian Studies and/or service learning. The obility to teach research methods (Qualitative and Quantitative) will be considered an asset.

and Quantitative) will be considered an asset. SIM is committed to high-quality teaching and research. The successful candidate will be expect-ed to supply a Feedman Dessier tindusing teach-ing philosophy, peer and student evaluations of teaching, courses tought, somple syllably as an indication of prawn excellence Candidoses will also be expected to develop on active, externally funded program of research, and to participate in collaborative teaching and research in on in-terdisciplinary environment. erdisciplinary environment.

Applicants must send o letter describing qualifica-tions, curriculum vitoe, three letters of reference, transcripts, and a sample of acodemic writing to:

austripe, and a sample of acodemic writing to:
Dr. Wilfind Densi, Chair
Department of Sociology Search Committee
St. Thomas More College
1437 College Drive
Saskatoon, SK, S7N 0W6
Email: wdenis@stmcallege.ca

The Search Committee will begin its review of op-pilications on January 10, 2011. Salary will be com-mensurate with qualifications and expenence.



#### DEPARTMENT OF MECHANICAL **FNGINEERING**

#### **Assistant Professor Applied Thermodynamics**

The Department of Mechanical Engineering at the University of British Columbia seeks an outstanding individual for a tenure-track position at the Assistant Professor level in the broad area of Applied Thermodynamics (induding, but not limited to, engines, fuel cells, other renewable energy systems, and green buildings). The starting date will be July 2011, or as soon as possible thereafter.

The ideal candidate will complement our easting strengths and develop an internationally recognized, externally funded research program. Applicants must have either demonstrated or possess a clear potential and interest in achieving excellence in teaching, and provide server to the University and community. Industrial experience is an asset. Shehe will hold a Ph.O. degree or equivalent in Mechanical Engineering or a closely related field and will be expected to register as a Professional Engineer in British Columbia.

Further information on the department is available at www.mech.ubc.ca, and information on the employment environment in the Faculty of Applied Science is available at www.apsc.ubc.ca/careers.

The University of British Columbia hires on the basis of ment and is committed to employment equity. UBC is strongly committed to diversity within its community and especially welcomes applications from women, wishle minority group members. Abortiginal gerons, persons with disabilities, persons of any sexual onentation and gender identity, and others who may contribute to further diversification of ideas. All qualified candidates are encouraged to apply, however, Canadians and Permanent Residents will be given priority

Applicants should submit a curriculum vitae, a statement (1–2 pages) of technical and teaching interests and accomplishments, and names and addresses (fave-mail include) of four referees. Applications should be submitted online at http://hrutbc.ca/ca/earest/statuty.html.

The closing date for applications is January 15, 2011. Please do not forward applications by e-mail.

L'Université de Moncton sollicite des candidatures pour le poste suivant :

#### VICE-RECTRICE ADJOINTE OU VICE-RECTEUR ADJOINT (ENSEIGNEMENT)

FONCTIONS: Sous l'autorité du vice-recteur à l'enseignement et Forcinos: Sous autorité du vice-recteur à l'ensegnement et à la recherche, la personne titulaire du poste voit entre autres à l'application et à l'interprétation des règlements universitaires, en consultation avec le vice-recteur à l'enseignement et à la recherche; assure le lien entre la Commission de l'enseignement supérieur des provinces maritimes (CESPM) et l'Université de Moncton, coordonne les activités relatives à l'appréciation et à l'évaluation des programmes de l'Université; voit au bon fonctionnement du Service d'appui et de soutien à l'enseignement (SASE) en collaboration avec la personne responsable; voit à la valorisation de l'enseignement au sein de l'Université; siège sur plusieurs comités au niveau de l'Université et assume la présidence de la réunion des vice-doyennes et des vice-doyens; a sous sa responsabilité immédiate le Bureau de l'enseignement coopératif et le Service d'appui et de soutien à l'enseignement.

De façon générale, la personne titulaire assume, en plus, la responsabilité ponctuelle de plusieurs dossiers que lui délègue le vice-recteur à l'enseignement et à la recherche. Elle est également appelée à remplacer le vice-recteur à l'intérieur et à l'extérieur de l'Université de Moncton.

EXIGENCES: La personne qui désire présenter sa candidature doit être titulaire d'un diplôme de troisième cycle ou d'une formation universitaire équivalente et avoir une expérience substantielle en enseignement universitaire et des habiletés èprouvées en gestion de programmes d'études. Elle doit possèder de l'expérience et des habiletés en recherche. Elle doit maîtriser la langue française, tant à l'aval qu'à l'évrit et posséder des tant à l'oral qu'à l'ecrit, et posseder une connaissance fonctionnelle de l'anglais.

Manoat : Le mandat est d'une durée de cinq ans, à temps plein, débutant le 1° juillet 2011.

FERMETURE OU CONCOURS : Les candidatures doivent être reçues au Vice-rectorat à l'enseignement et à la recherche avant le 26 novembre 2010.

Les personnes intèressées à postuler sont priées de faire parvenir un curriculum vitæ complet et, aux fins de référence, les coordonnées de trois personnes, au ComIté consultatif de selection de la vice-rectrice adjointe ou du vice-recteur adjoint (enseignement), a/s de M. Neil Boucher, vice-recteur à l'enseignement et à la recherche, Université de Moncton, 18, avenue Antonine-Maillet, Moncton (N.-B.). Et à 3E9. Téléphone : 506 858-4112; télécopieur : 506 858-4096; courriei : neil.boucher@umoncton.ca.

L'Université de Moncton, fondée en 1963, est un établissement d'enseignement supérieur de langue française en milieu acadien. Avec ses trois campus situés à Edmundston, à Moncton et à frèquentent. Pour de plus amples renselgnements sur l'Université et ses programmes d'études, vous êtes Invité à consulter le site Internet www.umoncton.ca.



L'Université de Moncton souscit à l'exigence d'équité en matière d'emploi. Conformément aux exigences relatives à l'Immigration au Canada, ce concours s'adresse aux citoyennes et citoyens canadiens ainsi qu'aux personnes ayant obtenu le droit d'établissement au Canada.

tron is filled. Applications, including a curi-culum vitae, a short statement of teaching and research interests, and the names and addresses of at feast three references, can addresses of a feast three references, can committed to employment equity. All quali-fied persons are encouraged to apply, how committed to employment equity. All quali-fied persons are encouraged to apply, how committed to gly person priory. URL is strong-ty committed to diversity within its communi-ty and especially welcomes applications from visible minority group members, women, year the properties of the properties of the truther diversitiestical ori lease. The De-pensions of any sesual ademiation or gender identity, and others who may contribute to the further diversitiestical ori leases. The De-nesting offers programs leading to the Each-nesing offers programs leading to the Each-leading to the degrees of MERIE, MASC, MSC, and PDD or offered in several important areas of chemical engineering, including fil-ditation, puts and pages, tolect-hoolog, en-

mena, electrochemical engineering, polymer processing, catalysis and process control. The Oppartune has ofese connections with UBC interdisciplinary centres such as the Clean Energy Research Centur, the Michael Smith Laboratories, the Automotody, and that the Common Control of the Control o are available at http://www.chbe.ubc.ca. alle Available at nutpy "www.Chebu.Mcc." in the control of or a tenue track Assistant Frofessor postdon in Green Chemistry. Appli-cations a lind more senior candidates may be considered. Areas of Interest span from synthesis to energy. Candidates should have synthesis to energy. Candidates should have proven research ability, and e strong com-minent to teaching. This successful candi-date will be expected to teach undergradu-te end graduate courses and to establish a research proposed of the control of the control register on sine at http://www.chemistry. register. The control of teaching experience and interests, and arrongs to have at least three chemistry. Search Committee. Department of Chemistry. McGill University, 801 Sherbropie St West, Morkreal, Queber, HSA 2K6, CANADA. Review of applications will begin immediately. The expected start date is July 1, 2011. Salary will be negotiable, according or qualifications and experience information of Chematry may be found on our Website of the http://www.chemistry.megil.ca.All qualified applicants are encouraged to apply, however, in accordance with Carnellan International Conference of the Carnel Conference of the Car

ther diversilication.

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## Assistant Professor

Faculty of Medicine, Department of Physiology Spinal Cord Research Centre

Spinal Cord Research Centre
Located in the thriwing multicultural city
of Winnipeg, the University of Manitoba
offers students and faculty a whant
learning community, exceptional facilities
and the chance to explore ideas, challenge
assumptions and turn theory into resilus, Our
researchers are among the best in the world,
finding new ways to protect the environment,
improve human health, advance technology
and strengthen communities in Ganada and
beyond With more than 30,000 students,
faculty, and satiff, and over 90 degree
piograms, the University of Manitoba plays a
key role in the social cultural, and economic
well-being of our community and our world



The Department of Physiology at the University of Manitoba invites applications for a full-time five-year contingent position at the rank of Assistant Professor in the area of neuromotor control, Position #10674

Scholars who can complement existing faculty research strengths within the Spinal Cord Research Centre (http://www.scrc.umanitoba.ca) are encouraged to apply. All areas of research related to neuromotor control will be considered. However, candidates with prior experience and research goals related to an understanding of spinal cord reflex and locomotor systems using in vivo electrophysiological investigations are strongly encouraged to apply.

Evaluation of applications will begin immediately. Applicants can apply in writing or by e-mail to Dr. David McCrea (dave@scre.umanitoba.ca).

Full details are available at http://umanitoba.ca/employment/academic

One university. Many futures.



UNIVERSITY OF MANITOBA



## BRANDON

"Something Special'

Contact: Contact:
Dr. Scott Grills
Vice-President
(Academic & Research)
Brandon University
270-18th Street
Brandon, Manitoba
Canada R7A 6A9
mall: vp\_ar@brandonu.
Phone: (204) 727-7455
fax. (204) 728-7340

For more Information visit: www.brandonu.ca

## Associate Vice-President (Research) **Dean of Graduate Studies**

Brandon University is a leader in providing high quality education to over 3,500 full- and part-time students in arts, sciences, education, music, and health studies. Based in southwestern Manitoba, Brandon University also offers pre-professional and Masters programs, as well as innovative and award-winning outreach programs in a personalized learning environment.

award-winning outreach programs in a personalized learning environment. Brandon University seeks a dynamic, innovative and respected leader to serve as the University's first Associate Vice-President (Research) and Dean of Graduate Studies. The A.V.P.Dean will report to the Vice-President (Academic & Research) and will serve on the President's Administrative Council. The A.V.P.Dean will be an accomplished scholar with a strong record of external research funding. He/she will have significant experience in research administration and collaborative leadership and will be committed to fostering excellence in research and graduate studies. He/she will lead the newly established Paculty of Graduate Studies and will support existing graduate programs (in Arts, Education, Health Studies and Music) and the development of new programs. The successful candidate will work closely with the granting councils (SSHRC, NSERC, CIHR), represent the University federally and provincially and contribute to a growing research culture.

Qualifications: Ph.D. and professional experience appropriate for tenured appointment at the rank of associate or full professor are required.

Application Deadline: January 15th 2011 or until position is filled.

Start Date: July 1st 2011 or upon the availability of the successful candidate. Term of Appointment: Five years (renewable).

Salary: Commensurate with qualifications and experience.

Please send a letter of application, a CV and the names/addresses of three references.

We thank all applicants for their interest and effort in applying for this position and adule that only candidates selected for interviews will be contacted. Short lived condidates will be expected to provide capies of endentials at time of interview. All qualified condidates are encouraged to apply, however Canadians and permanent residents will be given priorly.

didates in any computing area, but highest priority will be given to candidates specializing in systems software (operating systems, sistems, retworks, etc.) and information systems (e-commerce systems, but). izing in systems contware (operating systems, citate) in systems contware (operating systems) classification systems, networks, set, and information systems, networks, set, and information systems, feed of the systems, businesses, and the systems of the systems

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ages applications from all qualified individuals, including women, members of visible uses, including women, members of visible disabilities. All qualified individuals are enougaged to apply, however, Canadians and permanent residents will be given priority (publicated and permanent residents). All publications will be given the provident of Economics, University of Waterloo, N. N.Z. 3GI. The Department will begin the interview process I Nevember 2010, and will see the provident of the provident

continue that process until the positions are filled.

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Schulich School of Music École de musique Schulich

#### Assistant/Associate Professor in Piano Department of Performance

The Schulich School of Music is the largest and most renowned university-based professional training program in Canada, and an international leader in music creation and performance, and for research in music and sound. A Faculty of McGill University, one of the top research intensive universities in the world, the Schulich School is also home to the Centre for Interdisciplinary Research in Music Media and Technology (CIRMMT).

The Department of Performance invites applications for a fenure frack position in Plano the rank of Assistant or Associate Professor, beginning in the academic year 2011–2012

Duties: Studio performance instruction, leaching and advising at the graduate and undergraduate levels, chamber music coaching, committee work, and development of curriculum offerings at all levels. Continuation of an active performing / research career is assumed

Quartications:

Doctorate or equivalent professional international recognition is expected with a broad range of reperture interests and knowledge as well as previous advanced level teaching at post-secondary institutions. Involvement in the current piano and musical scene, organizational and interpersonal skills will also be considered.

- Application deedline:

  Review of applications begins immediately Those received by November 15, 2010 will be given full consideration. Applications will be accepted until the position is fill eliterivens to be scheduled in Winter 2011

  Appointment starts August 2011 [initial 3-year renure track appointment)

Applicants starts August 2011 Initial 3-year tenure track appointment)
Applicants should submit a CV, a recording of recent performances showing a mixed selection of repertoirs (CD or DVD), and should arrange to have three letters of reference on letter-head including referees' contact information) sent to:
Professor Jean Lesige
Cheir, Department of Performance
Schulich School of Music of McGill University
555 Sherbrooke St. West,
Montreal, OC H3A 1E3, Canada.
Phone: (\$14) 398-4542
Fax: (\$14) 398-1540
Email: cheir.musicperformence@mcgill.ce

The position is subject to final budgetary approval. Salary commensurate with qualification

All qualified applicants are encouraged to apply however, in accordance with Canadan Immigration requirements, priority will be given to Canadan citizens and permanent residents of Canada. McGill University: committed to equity in employment and diversity. It evictiones applications from indigenous peoples, visibilities, othnic immorties, persons with disabilities, women persons of immorties personal minorities, othnic immorties, persons with disabilities, women persons of immorties and others when any contribute for further diversifications.







## Dean of Science

The University of Westem Ontario invites nominations and applications for the position of Oean of Science. The appointment, for an initial five-year term, begins July 1, 2011.

One of Canada's leading universities in both research and teaching. The University of Western Ontario in London, Canada is a diverse and collaborative community of nationally and integrationally relievanted scholars. collaborative Community of Hacionally and Internationally celebrated scholars. Westem's 12 Faculties and three Affiliated University Colleges offer more than 200 undergraduate, 69 Masters and 45 Octoral programs, including 13 interdisciplinary or including 13 interdisciplinary of collaborative programs. Total enrolment is more than 35,000 full-time equivalent undergraduate, graduate and professional students. For additional information, please visit; www.uwo.ca

The Faculty of Science offers BSc, MSc and Ooctoral degrees across eight departments (Applied Mathematics, Biology, Chemistry, Computer Science, Earth Sciences, Mathematics, Physics & Astronomy, and Statistical & Actuarial Sciences). A unique BMSc program is offered in collaboration with the Schulich School of Medicine and Dentistry. With over School of Medicine and Denbustry Withover 360 faculty and staff, 3,800 under-graduate and 600 graduate students – and some of Canada's most innovative research facilities and centres – the Faculty offers a module-style of study to raduly biles a modules/gird study undergraduates, and affords graduate students the exciting opportunity to engage in the process of finding solutions to real world research problems.

The Dean will lead the Faculty in articulating a long-range plan to position Western Science as a destination of choice for excellence in research and teaching in Canada. The Ideal candidate to champion this vision will possess outstanding academic credentials, a distinguished and internationally recognized research record, and proven leadership and administrative abilities. A strong commitment to excellence in research, education, and community outreach, and a focus on the student experience, are hallmarks of the successful candidate. A strategic and innovative leadership style and excellent communication and interpersonal skills are essential.

The University of Western Ontario is committed to employment equity and welcomes applications from all qualified women and men, including visible minorities, Aboriginal people and persons with disabilities. All qualified candidates ere encouraged to apply; however, Canadians and permanent residents will be given priority.

Consideration of candidates will begin November 2010. Nominations, applications and expressions of interest should be submitted in confidence to the address shown below.

> Jenet Wright & Associates Inc. 174 Bedford Road, Suite 200 Toronto, Ontano M5R 2K9 westernsci@iwasearch.com



## www.careers.uelberta.ca

#### Academic Clinical Gastroenterologist

The University of Alberta, Oivision of Gastroenterology, invites applications for en Academic Clinical Track Gastroenterologist.

The University of Alberta has been ranked amongst the top 100 teaching and research universities in the world serving over 37,000 students with more than 15,000 faculty and staff. The university has an annual budget in excess of \$1 billion and ettracts significant external research funding.

The Faculty of Medicine & Oentistry is

one of Canada's premier health-education institutions and has been internationally recognized as among the world's top 50 medical schools. The Division of Gastroenterology in the Department of Medicine currently has 20 M0 members and is one of the largest GI and hepatology centers in Canada. It manages a leading-edge research program involving 45 graduate and undergraduate students, over 3 million dollars in basic and clinical research funding annually and has developed the Center of Excellence in Gastrointestinal Inflammation and Immunity Research. As a major referral centre, the Division of Gastroenterology et the University of Alberta Hospital has a highly specialized consultation and advanced therapeutic endoscopy facility, a state-of-the-art in-patient unit and highly skilled gastroenterologists,

hepatologists and gastrointestinal scientists
The GI Division is recruiting for an acedemic clinical gastroenterologist to be involved in our inpatient ward, consultation and outpatient GI clinic service. The expected start date will be July 1, 2011 or sooner if

available. The job will involve approximately 70-80% clinical work with the remainder spent on teaching, scholarly activities and research. Based on expenence and evidence of research productivity the research component of the job cen be increased. O epending on the successful candidate's experience and or current University rank, the academic rank will be at the level of assistant, associate or full professor. This position will be part of the Clinical Treck Alternative Funding Plan, which offers a very competitive remuneration package with excellent benefits.

Candidates must hold an MO or equivalent with completed training in Gastroenterology and must be eligible for licensure within the Province of Alberta. They must have obtained the Royal College of Physicians and Surgeons Fellowship in Gastroenterology or equivalent. Experience with ERCP's will be considered an asset.

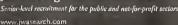
Interested candidates should submit a letter of application and a current curriculum vitae outlining their clinical experience and possible research interests to:

Or. Sander Veldhuyzen van Zanten, Director, Olvision of Gastroenterology.

To apply online visit www.careers.ualberta.ca

Dr. S. Velduyzen van Zanten Divisional Director Gastroenterology 2-14A Ziedler Ledcore Centre University of Alberta Edmonton, Alberta, T6G 2X8 vanzanten@ualberta.ca

Janet Wright & Associates Inc.





All quelified candidates are encouraged to apply, however, Canadians and permanent residents will be given pnority. The University of Alberta hires on the basis of ment. We are committed to the principle or equity in employment. We velocome diversity and encourage applications from all quelified woman and men, including persons with disabilities, members of visible minorities, and Aboriginal persons



#### **Field Education Coordinator** School of Social Work



» Reference Number: VPA-SOWK-2010-001

» Reference Number: VPA-SOWK: 2010-001
Applications are invited for a field education coordinator position who will share responsibility for all aspects of coordinating field internships and providing field instruction to ISSW and MSW students. This work will occur in collaboration with other field personnel in the program, all of whom report to the Director of the School of Social Work. Duties include planning, developing and monitoring field internships, recruiting and supporting field instructors providing field instruction to a selected number of students participation in program planning and evaluation; delivering field instruction education initiatives; maintaining flasson with field agencies and field instructors; participating in relevant committees within and outside the School, and assigning erades to field sudents. assigning grades to field students.

Applications are welcome from individuals with a Masters Degree in Social Work who have a minimum of five years in professional social work practice, registration with the NLASW and experience in administration, clinical practice, field instruction and training/course delivery.

The School is committed to social justice and prepares graduates for ethical, competent and innovative practice. The BSW program is a full time four year program that emphasizes general practice in urban and rural settings. The MSW program can be completed on a part time or full time basis. Both programs are accredited by the CASWE.

Memorial University is the largest university in Atlantic Canada. As the province's only university, Memorial plays an integral role in the education and cultural life of Newfoundland and Labrador. Offering diverse undergraduate and graduate programs to approximately 18,000 students, Memorial provides a distinctive and stimulating environment for learning in S. John's, a friendly city with great historic charm, a vibrant cultural life, and easy access to a wide range of outdoor activities

Salary: \$59.650\_\$93.598 Closing date: November 19th, 2010

Applicants should include: a letter of application; a current curriculum vitae; samples of scholarly related work, and names and contact information of three current references. Address applications to:

Director, School of Social Work Memorial University of Newfoundland St. John's, NL, A1C 5S7 Tel: 709-864-8044 / Fax: 709-864-3503

All qualified candidates are encouraged to apply, however. Canadians and permanent residents will be given priority. Memorial is committed to employment equity and encourages applications from qualified women and neen, visible minorities, aboriginal people and persons with disabilities.

ony, salary will be commensurate with qualifications and experience, UNIVERSITY OF TORONTO, The Edward S. Rogers Sr. Department of Electrical & Computer Engineering, 10 King's College Road, Toronto, Ontario, Canada, M55 364

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If LECTRICAL A COMPUTER ENCINEERING. (VLSI CREUTS) — University of Waterloo. The Department of Electrical find Computer applications for a binure track (Fernerd faculty position at any rank (Assistant, Associate, or, in very special cases, Pill Professor) in electronic design automation with experimental properties of the department current y has more therein in Canada. The graduate progrems of the department of more than 950 canada of the properties of the department attract outstanding Canada of the properties of the properties of the department attract outstanding Canada of the properties of the department of more than 950 canada of the properties of the department of more than 950 canada of the properties of the properties of the department of more than 950 canada of the properties of

## DEAN Faculty of Education



## UNIVERSITY

Founded more than 130 years ago, the University of Manitoba is Western Canada's first university and the Province of Manitoba's largest, most comprehensive and only research-Intensive nost-OF MANITOBA secondary educational institution. Located in the culturally diverse

city of Winnipeg, the University provides a world class educational experience to students from close to 100 countries. More than 90 degrees, diplomas and certificates are offered through 24 Faculties and Schools to over 27,000 students - 24,000 undergraduates and 3,000 graduates. The University stimulates \$1.8 billion in economic activity in the province and is a leader in Manitotia's knowledge economy. To learn more about this remarkable university, please visit www.umanitoba.ca.

The University of Manitoba is seeking an Innovative leader for the position of Oean, Faculty of Education. Reporting directly to the Vice-President (Academic) and Provost, the Dean is the chief academic and administrative officer of the Feculty of Education and is e member of the University's senior management team.

The Faculty of Education offers undergraduate, graduate and diploma programs to approximately 2,600 students through the Department of Curriculum, Teaching, and Learning and the Department of Educational Administration, Foundations and Psychology. The Faculty is highly regarded for the quality of its teaching and research, community

engagement and innovative programming, including the Academic and Professional Bridging Program for Internationally Educated Teachers (IET), one of the few such programs in Canada. The quality of the Faculty's research is reflected in its high-ranking publication record and small class sizes demonstrate a commitment to student success. The Faculty has 45 full-time laculty, 51 part-time sessional instructors and 27 support staff, who are dedicated to maintaining a collegial and constructive work and learning environment.

The Oean will be responsible for providing strategic leadership to the Faculty and ensuring the Faculty continues to be responsive to the cultural and ethnic diversity of Manitoba and Canada's evolving education systems. S/he will build on the Faculty's strong reputation in the community and positive relationships with stakeholders across Manitoba and will seek out new opportunities for partnerships provincially, nationally and internationally.

The successful candidate will be a proven leader with a record of success as a senior administrator, possess an earned doctoral degree in education or a related discipline, and preferably have experience in the K-12 system. S/he will be committed to meaningful teaching and learning and quality tesearch. Exceptional communication and interpersonal skills and a collaborative leadership style are essential.

The University of Manitoba encourages epplications from qualified women and men, including members of visible minorities, Aboriginal peoples, and persons with disabilities. All qualified candidates are encoureged to apply; however, Canadians and permanent residents will be given priority

The appointment of the new Dean is expected to take place August 1, 2011. Should you be interested in learning more about this leadership opportunity please contact Kelly Baron McIntosh at 604-998-4033 or forward your CV, a letter of introduction and the names and contact information for three referees, in confidence, to info@hwest.ca. We will respond to all who express interest.



A leadership recruitment firm

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B FINANCE — University of Western Distoric. The Richard Ivey School of Business is Canada's premier business school and is premier business school and is recognized worldwide for the quality of its management education and research. The scenario of the program of the quality of the management education and research and program and undergraduate program a well established doctoral program cutve in most unique races of management, as well as en expanding portfolio of programs of the program of the

Professor appointment are expected to hold a doctorate degree or be close to completion. A successful candidate will show excell and potential to the best and the successful candidate will show excellent potential in beth essent and teaching. Qualifications will toclude a demonstrated qualification will toclude a demonstrated control of the successful candidates and professor and the successful candidates are expected to hold a PhD in Finance or a professor and a composition of the successful candidates without a doctorate will there have been a the nuive sity feven. Qualified candidates without a doctorate will there have been a successful and the successful candidates without a doctorate will there have been a successful and the successful candidates without a doctorate will have the ability to develop and deliver specialized elective courses in our undergraduate and candidates are accouraged to exply, how continued to the successful candidates are accouraged to apply, how candidates are accouraged to apply, how candidates are an accouraged to apply, how candidates are an accouraged to apply, how candidates are an accouraged to apply, how candidates are subject to budget experience and communication skills in English. All qualified and candidates are accouraged to apply, how candidates are subject to budget experience and the opply, how candidates are subject to budget expense and subject to budget expense and the subject of the subjec

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beginning reventions 12, 2022 usin with the posi-tive to accept applications until the posi-tive to the positive applications until the posi-tive to the positive applications of a tenure-track appointment of Prench Studies invites applications for a tenure-track appointment at the assistant professor level, commen-ing July 1, 2011. The successful candidate with hold a Phol in French Uterature, with a specialization in Quebe Eiterature, with a specialization in Committee and the committee of the native or near-studies (prediction of french anather or near-studies (prediction of french and post opening of production and under-graduate courses, and participation in de-partmental research and outreats nitridianes. As Canada's most linevative university, the





## UNIVERSITY OF MANITOBA

#### TAKE THE NEXT STEP IN YOUR DISTINGUISHED LEGAL CAREER.

Founded in 1877, the University of Manitoba is Western Canada's first university Proudly serving more than 27,000 students annually, the University offers over 90 degrees in professional and graduate programs, and is home to a wide range of research centres and institutes. With roots going back to 1885, the Faculty of Law serves over 300 students, offering programs of study leading to the LL.B. and LL.M. degrees. Inspire and lead this historic faculty as .

## **DEAN OF LAW**

Reporting to the Vice President (Academic) and Provost, you will take responsibility for strategic leadership of the Faculty of Law, articulating and implementing the vision for its future direction. Working collaboratively with 22 academic staff, foster an environment of commitment to excellence in teaching and student success, as well as to creatovity, innovation, and interdisciplinarity in programming. Strategically manage resources, cultivate relationships, and exercise your fundraising drive to build on the momentum of this diverse, dynamic Faculty.

Along with a legal career distinguished by its significant record of achievement in an academic setting or in the profession, you bring to this opportunity exceptional skills as a communicator and administrator, as well as the proven ability to engage, build consensus, and forge strong bonds with students, the profession, the academy, and the community. All responses to the Caldwell Partners are confidential. Please indicate your interest in Project 9319 through the "Executive Opportunioes" section of www.caldwell.ca or by e-mail to resumes@caldwell.ca. Further information about the Faculty can be obtained at www.umaniroba.ca/law.

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Schulich School of Medicine and Dentistry \ The University of Western Ontario

## Tier 2 Canada Research Chair in Chemical Biology

THE SCHULICH SCHOOL OF MEDICINE & DENTISTRY AND THE FACULTY OF SCIENCE AT THE UNIVERSITY OF WESTERN ONTARIO (UWO), ONE OF CANADA'S LEADING RESEARCH INTENSIVE UNIVERSITIES, SEEK APPLICANTS FOR A TIER 2 CANADA RESEARCH CHAIR IN CHEMICAL BIOLOGY.

In accordance with the regulations set for Tier 2 Canada Research Chairs (www.chairs-chaires.gc.ca/home-accueil-eng.as.px), the candidate will be an excellent emerging researcher who has demonstrated research creativity and innovation, and the potential to achieve international recognition in the field of Chemical Biology within the next five to ten years. The Candidate must propose an original and innovative research program of high quality which would attract excellent trainees, students and future researchers.

The Tire 2 CEC will be expected to establish an independent, externally funded research program in the area of Chemical Biology that will promote integration and synergy with existing areas of research strength in Proteomics & Protein Structure, Genomics & Bioinformatics, and/or Materials & Biomaterials within the Schulich School of Medicine & Dentistry and the Faculty of Science at UWO, Priority will be given to candidates with a strong record of productivity in chemical biology and interests in translational research. The candidate will have access to state-of-the-art facilities including the London Regional Proteomics Centre (www.lrpc.ca) and the Western Nanofabrication Facility (http://www.uwo.ca/fab/). Furthermore, there will be excellent opportunities for collaboration with basic and clinical researchers at UWO and affiliated research institutes.

The successful applicant will hold a Ph.D. or an M.D. or equivalent, and will be a tenure track appointment at the position of Assistant Professor or at an Associate Professor level if qualifications and experience warrant. The appointment will be made to the Department of Biochemistry of Schulich School of Medicine & Dentistry and the Department of Chemistry of the Faculty of Science, with the opportunity for a cross-appointment to an appropriate Clinical Department, and an appointment as Scientist at the Robarts Research Institute and Lawson Health Research Institute.

With full time enrollment of about 32,000, The University of Western Ontario graduates students from a range of academic and professional programs. Further information about the Schulich School of Medicine & Dentistry can be found at www.schulich.uwo.ca, the Faculty of Science at www.uwo.ca/sci and/or at www.uwo.ca. Western's Recruitment & Retention Office is available to assist in the transition of successful applications and their families.

Please send a detailed curriculum vitae, a brief description of current research program, accomplishments, and future plans, copies of representative publications, and the names of three references to: Dr. Victor Han, Associate Dean, Research, Schulich School of Medicine & Dentistry, Room 3730-2, Clinical Skills Building, The University of Western Ontario, London, Ontario CANADA NGA SC1; heather-frankling@schulich.uwo.ca. Applications will be accepted until the position is filled. Review of applicants will begin after November 1, 2010.

Positions ore subject to budget opprovol. Applicants should have fluent written and oral communication skills in English. All qualified condicions or encouraged to apply, however, Conodions and permanent residents will be given priority. The University of Western Ontario is committed to employment equity and welcomes applications from all qualified women and men, including visible minanties, oboriginal people and persons with disabilities.

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■ GEOTECHNICAL ENGINEERING — University of Waterloo. The Department of Crvil & Environmental Engineering at the University of Waterloo Invites outstanding Individuals

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various programs.

COMPENSATION: Salary will be com-

mensurate with qualifications and experi-ence. Appointces have access to substan-

tial internal funds both for research and

of Business Research Program and the

INSTITUTION: Queen's University

has a long and rich tradition of academie excellence, dating back to a royal charter granted by Queen Victoria in 1841.

Queen's School of Business is one of the world's premier business schools, with

an outstanding reputation for innovation

and quality. Our MSc and PhD programs

in Management attract highly qualified research-oriented students in seven differ-

ent fields of study. Our undergraduate Commerce program has among the high-est entrance standards in Canada and is

widely viewed as the country's best under-graduate business program. Queen's has gained international recognition for its

MBA and executive education programs. In 2008 BusinessWeek magazine ranked

the full-time Queen's MBA#I outside the

U.S. for the third consecutive time. Queen's

Executive MBA is ranked #1 in Canada

Faculty Development Fund.

epidemiology, chronic disease management, volnerable populations, introductory health, end research methods being a definite asset in addition, her or her research program should be closely aligned with the research and the closely aligned and evelopment of Health Sciences courses, and, particularly if hired at the Associate beautiful and the acceptance of the closely and the closely aligned and evelopment of the closely and the closely and the closely aligned and the closely aligned and evelopment of the closely align

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QUEEN'S UNIVERSITY

Kingston, Ontario, Canada

**Tenure Track Positions in Business** 

QUEEN'S SCHOOL OF BUSINESS is inviting applications for two tenure track entry level positions: one in Organizational Behaviour/Human Resources, and one in Management Science/Operations Management. Candidates must have a PhD (or be

near completion). Applicants must exhibit (or show potential for) high innovative

scholarly research and for outstanding teaching contributions in support of the School's

are encouraged to apply, however, Canadians and permanent residents will be given pri ority. Only those applicants selected for an

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BRANDON UNIVERSITY

"Something Special

The new University Lorarian will be an experienced and dynamic leader. His/her commitment to the modern university library as a student-centered research environment with a crucial role to play in student retention will inspire professional hibrarians and library staff to deliver an excellent educational experience to students. She/he will promote innovation in all aspects of the library's key functions. The University Librarian will strengthen the additional law role of the library is considered. of the library's key functions. The University Librarian will strengthen the additional key role of the library in supporting faculty and graduate student research. The successful candidate will continue to raise the profile of the library within the university and with external constituencies. She'he will support and sustain the existing cohesive, collegial and dynamic work environment. Reporting to the Vice-President (Academic and Research), the University Librarian serves as a member of the senior administrative team, is a member of the Senate and the President's Administrative Council. The ideal candidate will be a respected professional librarian eligible for a senior tenured appointment.

**University Librarian** Brandon University is a leader in providing high quality education to over

Brancon University is a leader in providing high quality education to over 3,500 full-and part-time students in aris, sciences, education, music, and health studies. Based in southwestern Manitoba, Brandon University also offers pre-professional and Masters programs, as well as innovative and award-winning outreach programs in a personalized learning environment.

The new University Librarian will be an experienced and dynamic leader.

Qualifications: An MLS/MLIS or equivalent is required (Ph.D. preferred) and at least 5 years relevant experience

Application Deadline: January 31st, 2011 or until position is filled. Start Date: July 1st, 2011 or upon the availability of the successful candidate

Term of Appointment: Five years (renewable),

Salary: Commensurate with qualifications and experience

Please send a letter of application, a CV and the names/addresses of three

We thank all applicants for their interest and effort in applying for this position and advise that only candidates selected for interviews will be contacted. Short listed candidates will be expected to provide copies of credentials at time of interview. All qualified candidates a encouraged to apply, however Canadians and permanent residents will be given priority.

Contact:

Dr. Scott Grills Vice-President (Academic & Research) Brandon University Brandon University 270-18th Street Canada R7A 6A9 E-mall: vp\_ar@brandonu. Phone: (204) 727-7455 Fax: (204) 728-7340

information visit: www.brandonu.ca



www.careers.ualberta.ca

#### Faculty of Nursing -**Tenure Track Faculty Positions**

The Faculty of Nursing is seeking outstanding researchers and educators for tenure-track positions. Rank will be commensurate with experience, but we are primarily looking for newer scholars.

We are a vibrant community with a rich history. Ranked as one of the top nursing schools in Canada and the largest in the country, the Faculty is home to four Canada Research Chairs and a Nursing Research Chair in Aging and Quality of Life. Research programs center around our four Areas of Excellence – Health Systems, Chronicity, Health Equity, and Nursing Pedagogy, Philosophy and History. In addition, the Faculty is committed to supporting a high quality teaching environment through our Teaching and Learning Office and a focus on global health issues, including Abonginal nursing, through our Global Nursing Office. To tearn more about what the Faculty of Nursing can offer you, please visit us at www.nursing.ualberta.ca,

Qualified applicants will hold a PhD and are registered/eligible for registration as a nurse with the College and Association of Registered Nurses of Alberta We are particularly interested in receiving

applications from new and mid-career academics who are seeking opportunities to develop a strong program of research and teaching expertise. We are also seeking doctorally prepared Nurse Practitioners and Aboriginal nurse scholars. Applications from those fluent in a second language are also welcomed as the Faculty has a strong program of internationalization and a French/ English bilingual undergraduate program.

If you are interested in becoming part of our team and sharing your expertise and leadership in pushing Nursing's boundaries in teaching, research and practice, you are invited to submit your curriculum vitae, a statement outlining research interests and major contributions, reprints of at least two representative research papers, a teaching dossier, and the names of three referees to the address below

To apply online visit. www.careers.ualberta.ca

Dr. Anita Molzahn, Dean Faculty of Nursing 3rd floor, Clinical Sciences Building Edmonton, AB T6G 2G3

and #23 in the world by BusinessWeek, and the Financial Times (UK) has ranked Queen's open enrolment executive education programs among the top 25 in the world since 2000. Queen's School of course development through Queen's School Business is home to Centres focused on business venturing, corporate social re-sponsibility, knowledge-based enterprises and corporate governance. More informa-tion is at: business, queensu.ea.

> This is an international search, open to candidates of all nationalities. In accor-dance with Canadian Immigration requirements, priority will be given to Canadian citizens and permanent residents. Queen's University is committed to employment equity and diversity in the workplace and welcomes applications from women, visible minorities, aboriginal people, persons with disabilities, and persons of any sexual orientation or gender identity. The aeademie staff at Queen's University are governed by a Collective Agreement between the Queen's University Faculty Association (QUFA) and the University, which is posted at: qufa.ea. The appointments are subject to final budgetary approval.

The effective date of the appointment will be July 1st, 2011, but is flexible. Applicants should submit a cover letter, current CV, three letters of recommendation, teaching evaluations and a sample publication, thesis proposal or completed thesis, electronically to: deansoffice@business.queensu.ca

Dr. Brent Gallupe Associate Dean, Faculty – Queen's School of Business — 143 Union Street, Room 346 – Goodes Hall Kingston, Ontario K7L 3N6

All qualitied candidates are encouraged to apply, however, Canadrans and partmanent residents will be given priority. The University of Albotra hiras on the basis of ment. We are committed to the principle or cuputin employment. We welcome duraristy and encourage applications from all qualitied women and men, including persons with disabilities, members of visible menotiles, and Albongingle persons.

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inhala to the further diventification of Ideas. All qualified candidates are encouraged to apply, however, Canadians and permanent residents will be given priority. The properties of the prope minorities, persons with disabilities, women, persons of minority sexual orentations and gender identities, and others who may con-tribute for further diversification. Applicants should send a letter of application, curriculum vitue, a statement of teaching and research interests, and a list of three references by November 15, 2010 to Dr. France Bouthiller. Director, School of Information Studies, McGill

University, 3661 Peef St. Montreal, Quebec, Canada, H3A 1X1; Volce: 514-398-3362; FAX. 514-398-7193; Email: france.bouthillier canada, H3A MXI, Voice 514-398-3382, XX, 514-399-739, Email france buthfiller amegillics Web: http://www.mggli.ca/sis in IRSS 1310/ISS — Concord to uther stop, the stop of the stop of the stop of the stop of the studies has daveloped significantly as multidisciplany area of study at Oceanda University, culminosing in the creation of the studies has daveloped significantly as she of controls has Studies, spondors params in Canadian Irish Studies, spondors params in Canadian Irish Studies, spondors params in Canadian Irish Studies, spondors prestigious amoust fecture series, hosts Visiting Scholars, provides scholarships to undergoduble and goduble studies, pre-unting studies and goduble studies, pre-vious scholarships and will be a studies of the studies of the studies of visiting studies and controls and studies and studies and land will host international conferences in 2011, the School is planning to introduce a lajor in Canadian fras Studies. The School now invites applications to one tenure-track the late of the school of the control and provided in the control of the control of provided in the control of 2011, the School is planning to introduce and provided in the control of 2011, the School is planning to introduce and provided in the control of 2011, the School is planning to introduce 2011, the School is planning to introduce 2011, the School of 2011, the School is planning to 2012, the School of 2014, the 2014, the School of 2014, the School of 2014, the School of 2 this Study of Irish Literatures), in September 2011, the School is planning to introduce a 2011, the School is planning to introduce a 2011, the School is planning to introduce a very several control of the Irish Chapper of Irish Literature and / or the Literature of the Irish Chapper and Irish Irish Chapper and Iris



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— University of Waterloo, Applications are currantly being acospited for a tenure-fracto-position at the Assistant Professor level in the Department of Kinesiology (www.abs., 12, 2011. The successful carefuldate must have expertise in a field related to cognitive neuroscience as it relates to human movement. Areas of research focus may include,

but are not limited to: motor control, motor learning, exercise and movement influences or cognition, perception-scient coupling and considerable complete and co

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ly to the same electronic address prior to the closing dats for applications. All qualified candidates are encouraged to apply, however Canadians and permanent residents will be given pronty. The University of Waterion encourages apolications from all qualified in dividuals, including women, members of visible minorities, native peoples, and persons

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## RYERSON UNIVERSITY

Located in the heart of Toronto, the largest and most culturally overse city in the country. Pyerson University is committed to diversity, equity and inclusion. The University is known for immovative programs built on the Integration of theoretical and practically oriented learning. Our undergraduate and graduate programs are distinguished by a professionally focused curriculum and strong emphasis on excellence in teaching, research and crastive activities. Ryerson is also a leader in adult learning, with the largest university-based continuing education school in Canada.

#### DIRECTOR, SCHOOL OF URBAN AND REGIONAL PLANNING

The School of Urban and Regional Planning offers a professionally accredited four-year undergraduate program to approximately 366 students. The School has a master's program accredited by the Canadian Institute of Planners, with the first graduating class in June 2010. The School is a significant contributor to planning education in Canada. It is particularly known for the quality of its applied approach to professional planning education, centred on vibrant studio-based teaching and learning, with a passionare commitment to urban vitality and community engagement. Additional information about the School can be found at

vitatity and community engagement. Additional information about the sensor can be bound at www.pyerson.ca/surp.

In this five-year term appointment, commencing July 1, 2011 and incorporating a lenured-stream position, the Director will champion the School's mission in city-building and sustainable community development. The Director is responsible for providing academic and administrative leadership, including the management of the human and financial resources of the School, curriculum planning, program development, and community engagement. The successful candidate will have demonstrated leadership abilities and effective management skills, coupled with an ability to support the development of scholarships, and a deep commitment to, and respect for the student experience, which is central to the University's mission.

The successful candidate must have a degree in Planning, a PhD in Planning or a related field, or a combination of academic and professional qualifications that is equivalent, and shalf be a tenered faculty member, or be eligible for tenure upon appointment. Current membership (or a demonstrated capacity to artain a membership) in the Canadian Institute of Planners, an established reputation in the professional community, an excellent record of scholarly research and/or influential practice, and teaching experience in one of the core curriculum areas are also required. Teaching experience in a studio setting will be an asset. Please forward your cover letter, detailed curriculum vites and the names and addresses of three referees, by November 15, 2010, for Usha George, PhD, Professor and Dean, Faculty of Community Services, Ryerson University, 350 Victoria Street, Room SHE-697, Toronto, Ontario, MSB 2K3. The position will remain open until filled

This position falls under the Ryerson Faculty Association (www.ryerson.ca/~rfa) junctions of the control of the University's RFA Benefits Summary, please visit www.ryerson.ca/hr/working/doc5, rfa\_collective\_agreement\_09.pdf and www.ryerson.ca/hr/working/doc5, rfa\_rought in the control of The successful candidate must have a degree in Planning, a PhD in Planning or a related

Ryerson University has an employment equity program and encourages applications from all quelified individuals, including Aboriginal peoples, persons with disabilities, members of visible misiorities and women Members of designated groups are encouraged to self-industify. All quefified candidates ere encouraged to apply, however, Cenedians end permanent residents will be given priority.

#### UNIVERSITY OF MANITOBA

## Dean, Faculty of Pharmacy

University of invites nominations, applications and expressions of interest for the position of Dean, Faculty of Pharmacy.

Located in Winnipeg, the University of Manitoba is a uniquely comprehensive medical/doctoral Institution with 24 faculties and schools, serving over 27,000 students. The University stimulates over \$1.8 billion in economic activity in the province, and is a leader in Manitoba's knowledge economy. To learn more about this remarkable university, please visit: www.umanitoba.ca.

Built upon a strong foundation of pharmacy education within the province, the Faculty of Pharmacy is characterized by its teaching expertise at both the undergraduate expertise at both the undergraduate and graduate levels, collaborative research programs, and practice partnerships in the health sclences. The Faculty is housed in the new Apotex Centre, with state-of-the-art laboratories and research services, and in close proximity to the other health scriences faculties and to. health sciences faculties and to a large tertiary health care centre. The Faculty of Pharmacy has approximately 200 undergraduate approximately 200 unlong added students and a small, but thriving graduate program. Its annual operating budget is \$3.7M, and research funding is in excess

Reporting directly to the Vice-President (Academic) and Provost, the Dean will provide strong and innovative leadership within the faculty, promote collaboration with other faculties, and work with all stakeholders to champion health system innovation.

Candidates must possess proven leadership and administrative abilities, a distinguished record of teaching and scholarship, and a demonstrated commitment to excellence in education and research. Candidates must also demonstrate qualities for leadership in the profession and be committed to working closely with national and provincial professional pharmacy organizations.

Review of candidates will begin in late November 2010, with the appointment of the new Dean expected to take place July 1, 2011. Please respond in confidence to the address shown below.

The University of Manitoba encourages applications from qualified women and men, including members of visible minorities, Aboriginal peoples, and persons with disabilities. All qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority.

> Janet Wright & Associates inc. 174 Bedford Road, Suite 200 Toronto, Ontario M5R 2K9 umanpharm@jwasearch.com

## **Faculty Positions Available**

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The University of Regina is a university on the move, striving for excellence in its innovative academic, research, and community service pursuits. The University is building on its strengths and looking to the future in areas as diverse as culture and heritage, energy and environment. informatics, health, and social justice. It enjoys constructive relationships with three federated colleges, with all levels of government, and with business, research, and community partners. With more than 12,000 students, and over 2,500 permanent and casual faculty and staff, and an operating budget of \$112 million, the University of Regina is committed to being a great place to study and work.

FACULTY OF ARTS Tenure-Track Positions In Justice Studies (1), Anthropology (1), and Economics (1)

FACULTY OF BUSINESS ADMINISTRATION Assistant Professor in Finance (1)

FACULTY OF SCIENCE Tenure-Track Positions

In Statistics (1), and Actuarial Science (1) For detailed descriptions on these positions, please visit www.uregina.ca/hr/careers

All qualified candidates are encouraged to apply; however, Canadrans and permanent residents will be given priority. The University of Regma is committed to achieving a representative workforce and qualified diversity group members are encouraged to self identify on their applications.

University of Regina

University of Regina 3737 Wascana Parkway Regina, Saskatchewan S4S 0A2 www.uregina.ca

Janet Wright & Associates Inc.

Senior-level recruitment for the public and not-for-profit sectors



# Regina

#### Dean, Faculty of Social Work

The University of Regina invites applications for the position of Oean of the Faculty of Social Work. The Dean, Faculty of Social Work is a member of the senior executive of the University. This position provides vision and guidance to an experienced Faculty, who are committed to educating students and declarated to the advancement of a more humane and just society. As a member of the Faculty's senior leadership team, the Oean will serve as an advocate for both the memoer of the Faculty's senior readership learn, the Uean will serve as an autocase for both the Faculty and the University contributing to the development and implementation of institutional goals and priorities. The Faculty of Social Work provides academic programming in social work practice, research, education and policy to students pursuing both Bachelor and Master degrees at three campuses and regional colleges throughout the Saskarchewan and Aurora (NWT) and Yukon Colleges.

The ideal candidate is a proven leader with the ability to articulate a vision for the future of so-cial work, social policy and research, including strategies to enhance the reputation and profite of the Faculty of Social Work. He/She will have at least one degree in social work and a Ph.D or equivalent in social work or other related areas and a minimum of five years social work or equivalent in solution was of one traces are not a find of research, a good reaching practice, strong academic qualifications in an appropriate field of research, a good reaching record and must have clearly demonstrated administrative experience. He/She must be an effective communicator with the ability to facilitate interdisciplinary collaboration and develop a solid connection with key community agencies and employers

Please visit www.uregina.ca to learn more about the University of Regina and the Faculty of Social Work. Review of applications will begin in January 2011. The position will remain open until filled and has a target appointment due of 1 July 2011 depending on the availability of the successful candidate. Qualified persons of Aboriginal ancestry are especially encouraged to apply.

The University of Regma, Faculty of Social Work integrates and incorporates Aboriginal perspectives in all academic programs and values diversity in the workplace. The University encourages applications from all qualified individuals, however, Canadians and permanent residents will be goven priority.

University of Regina

University of Regina 3737 Wascana Parkway Regina, Saskatchewan S4S 0A2 www.uregina.ca

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Schulich School of Medicine and Dentistry The University of Western Ontario \ London Health Sciences Centre St. Joseph's Health Care London

## Chair/Chief, Department of Family Medicine

THE SCHULICH SCHOOL OF MEDICINE & DENTSTRY, THE UNIVERSITY OF WESTERN ONTARIO (UWO), LONDON HEALTH SCIENCES CENTRE (LHSC) AND ST. JOSEPH'S HEALTH CARE LONDON, INVITE APPLICATIONS/NOMINATIONS FOR THE POSITION OF CHAIR/CHIEF OF THE DEPARTMENT OF FAMILY MEDICINE.

The Department of Family Medicine at UWO was established in 1969 and has provided leadership and innovation in the teaching and research of Family Medicine both nationally and internationally

The Department serves a defined geographic region, Southwestern Ontario, and is responsive to the needs of both the urban and rural communities. The Postgraduate Program trains comprehensive family physicians and future leaders in family medicine through a highly adaptable program in both the urban and rural settings through six geographically distinct arms. A wide variety of third year programs allow residents to pursue training in areas of special interest. In addition to a strong residency program, the Department makes a significant contribution to the undergraduate medical curriculum in the classroom, small group and ambulatory settings. The Department has a strong undergraduate presence in the areas of a program and population-based medicine. Many urban and rural practices partner with the Department to provide undergraduate teaching

The Department's Masters in Clinical Science (MCISc) degree program, now in its 33rd year, is offered in an on-line format and includes students from all continents. Over the years graduates of the MCISc have become leaders in family medicine teaching, research, and administration worldwide. The Department now offers a PhD in Family Medicine, focused on producing family physicians who will be competitive family medicine researchers at the highest levels of grantsmenship internationally. This is the only PhD program in Family Medicine in the Americas.

The Department of Family Medicme has a major presence in family medicine research through an interdisciplinary team of six researchers in the Centre for Studies in Family Medicine (CSFM). The CSFM currently comprises six faculty researchers, 30 research staff, two post-doctoral fellows and one clinical fellow. The CSFM is an integral part of the Department of Family Medicine with a role in residency and graduate education. As one of the leading family medicine research programs in North America, the CSFM conducts research in the areas of patient-centered clinical method; diabetes care, child health, integrated and interdisciplinary care; health services research and information technology.

The Department members are accountable for clinical care in the following areas, acute inpatient, obstetrics, sports medicine, palliative care, Complex Continuing Care and Long Term Care in addition to primary outpatient care.

The Department of Family Medicine seeks a Chair/Chief who will be both innovative and creative within a Department firmly committed to the principles of Family Medicine. The new Chair/Chief who will be both innovative and creative within a Department firmly committed to the principles of Family Medicine. The new Chair/Chief must have the vision to expand the strengths of integrated teaching and research programs aligned with the University, Lawson Health Research Instrute, London Health Science Center and \$1 Josephs Hospital. He/She will work collaboratively with basic and clinical scientists and clinicals. A candidate with a strong track record of feaching, research and clinicals ervice accomplishments is desired. He/She will have strong leadership, administrative, financial management, and communication skills and be able to advocate for the departmental mission and goals to its partners and to the community. The preferred candidate will be expected to be significantly involved in the ongoing evolution of primary care reform and health care delivery in the region.

The successful candidate must be an accomplished clinician with an MD or equivalent and eligible for licensure in Ontario and will hold an academic appointment, rank and contractual arrangements will commensurate with experience and qualifications.

Please send detailed curriculum vitae, letter of application, and the names and addresses of three references to: Dr. Gillian Kernaghan & Dr. Michael Strong, Jo Heather Frankling, Schulich School of Medicine & Dentistry, Room 3720, Clinical Skills Building. The University of Western Ontario, London, Ontario N64 4V2; heather frankling@schulich.uw&

Positions are subject to budget oppraval. Applicants should have fluent written and aral communications skills in English. All qualified condicions or encouraged to apply, however, Canadians and permanent residents will be given priority. The University of Western Ontoria Landon Health Sciences Centre and St. Joseph's Health Care Landon are committed to employment equity and welcomes applications from all qualified women and men, including visible minorities, aboriginal people and persons with disabilities.

■ MATHEMATICS — Saint Meny's University.

The Department of Mathematics and Computing Science at Saint Many's University in proving Science at Saint Many's University in Mathematics to begin July 1, 2011. We are expectedly interested in candidates with expertise in mathematics deducation. Candidates in mathematics developed the saint of the saint saint was a series of the saint sa

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## UNIVERSITY OF BRITISH COLUMBIA **Electrical Energy Systems**

The Department of Electrical and Computer Engineering at the University of British Columbia (UBC) invites applications for a tenure track position at the rank of Assistant or Associate Protessor in the following area:

Electrical Energy Systems (particularly pertaining to the development of the "smart grid", power systems engineering, electrical energy generation, conversion, maintenance, management & delivery).

Applicants must have either demonstrated or possess a clear potential and interest in achieving excellence in research and teaching. Successful applicants will preferably have relevant industrial experience and be active in enhancing educational end research links within the community. All faculty members are expected to teach at both undergraduate end graduate levels, and to supervise graduate students. A Ph.D., or equivalent, in an appropriate area is expected. Registration as a Professional Engineer in British Columbia is required within five years of the appointment. This appointment is expected to commence 1 July 2011.

The successful candidate will have a close association with UBC's Clean Energy Research Centre (CERC) and The Institute for Computing, Information and Cognitive Systems (ICICS). Significant start-up funding to new faculty may be ottered through the Canada Foundation tor Innovation (CFI), the Canada Research Chairs Program, and other sources.

UBC is rated among the top 40 research intensive universities worldwide. The campus is UBC is rated among the top 40 research intensive universities worldwide. The campus is surrounded by parks and water, and is located on an attractive peninsula in what the Economist recently rated one of the most liveable cities in the world – Vancouver. The Department currently consists of approximately 50 faculty members, nearly 800 undergraduates and more than 400 graduate students, and has the largest graduate program on campus with a strong interdisciplinary research culture and e history of pioneering contributions and innovations in power and energy areas. Clean energy and sustainability are the key thrusts for the UBC campus as a "Living Laboratory" for interdisciplinary research, demonstration of new technologies, and industrial partnerships. Additional information is available at http://www.ece.ubc.ca/.

Review of applications will begin 1 January 2011 and continue until the position is filled. The University of British Columbia hires on the basis of ment and is committed to employment

equity. All qualified candidates are encouraged to apply; however, priority will be given to
Canadian citizens and permanent residents of Canada. The nature of
an appointment as Assistant or Associate Professor and the criteria for achieving tenure are described at the University's faculty relations site: http://www.hr.ubc.ca/faculty\_relations/careers/tenure.html

> To apply, pleese submit your cover letter and CV online at http://hr.ubc.ca/cereers/feculty.

> UBC hires on the basis of ment and is committed to employment equity. We encourage all qualified persons to apply, however, Canadians and permanent residents of Canada will be given priority.



## powered by imagination

Located in the heart of Toronto, the largest and most culturally diverse city in the country, Ryerson University is committed to diversity, equity and inclusion. The University is known for innovative programs built on the integration of theoretical and practically oriented learning. Our undergraduate and graduate programs are distinguished by a professionally focused curriculum and strong emphasis on excellence in teaching, rasearch and creative activities. Ryerson is also a leader in adult learning, with the largest university-based continuing aducation school in Canada.

#### TENURE-TRACK FACULTY POSITION Department of Mechanical and Industrial Engineering

The Department of Mechanical and Industrial Engineering has a complement of 34 faculty end offers four-year accredited programs leading to Bachalor of Engineering (BEng) degrees in Mechanical Engineering and Industrial Engineering. The Department also offers graduate programs leading to a Dector of Philosophy (PhD). Master of Applied Science (MASC) or Master of Engineering (MEng) degree. There are approximately 200 graduate students in the Department. More information on the Department can be found at www.mie.ryerson.ca

approximately 200 graduate students in the Department. More information on the Department can I The Department rules applications for a tenure-track faculty position in the area of Sustainable Energy Systems, at the Assistant Professor lavel, commencing August 1, 2011, subject to final budgetary approval. Applicants must hold a PhD in Mechanical Engineering or a related discipline. They must have a strong commitment to teaching and research, with the ability to maintain a vibrant externally funded research program in their field of experise. Applicants should have a seaserch focus in an area of sustainable energy generation, convarsion or unitization. DI particular interest are candidates with expertise in one or more of the following areas; enewable energy systems, clean transportation technology, advanced power ganeration, and efficient building energy technology. Industrial experience in any of these areas will be an asset. The successful candidate will be expected to teach and develop undergraduate and graduate courses in energy/themnolluids systems design and related areas, and supervise graduate and undergraduate students. It is also expected that this position will involve supporting Pkyrson's newly formed Centre for Urban Energy, which is devoted to the discovery and commercialization of innovative, practical solutions to urban energy issues. All applicants should be registered, or eligible for registration, as a Professional Engineer in Untario.

Engineering, Architecture and Science

Applicants should e-meil a curriculum vitae, a statement of research and teaching interests, and the names of three references, no later than December 15, 2010, to Dr. Liping Fang, Professor and Chair, at mie@ryerson.ca Applications received after this date will continue to be considered until e suitable cendidate is found.

This position falls under the Ryerson Faculty Association (www.ryerson.ca/-rfa) jurisdiction. For details on the Ryerson Faculty Association Collective Agreement and the University's RFA Benefits Summary, please visit www.ryerson.ca/teaching/employment\_resources/rfa.html end www.ryerson.ca/tr/working/etoolkit/benefits/rfa/respectively.

Ryarson University has an employment aquity program and ancouragas applications from all qualified individuals, including Abenigmal peoples, persons with disabilities, members of visible minorities and women. Mambers of designated groups are ancouraged to salf-identify. All qualified condidates are encouraged to apply; however, Considian critizens and permonent residents will be given priority

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SCIENCE

ca/wolfechair.html.

POLITICAL SCIENCE (CHINESE POLITICS)

University of Waterioo. Applications ere being accepted for a tenurestreem essistant or tenured associete professor in the field of Chinese politics, solitical experiment.

end the emerging role of China in the world. The competition will close Feb.1, 2011, or when the position is filled. The successful candidate will have a completed PhO and be able to trach courses at the graduate and undergraduate levels. The UM Department of Political Science is home to several rapidly expanding a requisite pregrams in opticial science.

ence, global governance end public service. The ideal candidate will play a key role in de-partmental graduate expension, particular-by in the areas of China's political end eco-comic emergence in global affairs. The suc-cessful candidate will be expected to devel-

of the department. Excellence in teaching is elso expected and the candidate will supply a teaching dosseler, including teaching philosophy, peer and/or student evaluations, and course syllabl. The completed application must contain all of the following information: a letter of application describing qualifications and the proposed research profications end the proposed research profications end the proposed research pro-

grem; curriculum vitae; teaching dossier; three letters of reference, and a sample of academic withing. Solary will be commensurate with qualifications and experience. Applications should be invaried to Richard Nutiron (email: notrownellusiaterioo cap, pulcations should be invaried to Richard Nutiron (email: notrownellusiaterioo cap, versily of Wlatforo, 200 University are W. Watantoo, Ontario, Canada, NZL 36.1 on or before February 1, 2011. Ali qualified applicants are encouraged to apply; however, Canadians: end per manent residents will be given priority. The University of Waterfor endusary, in the University of Waterfor endusary, including women, members of Visible minantifies, native peoples, and persons with disabilities.

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POLINCAL SCENCE (DIRECTOR, MASTESS OF PUBLIC SERVICE). University of Waterion Invites application of the property of Waterion Invites application of Public Barriago and the property of Waterion Invites and Invites three letters of reference, and a sample or academic writing. Salary will be commensu-rate with qualifications and experience. Ap-plications should be forwarded to: Richard Nutbrown, Chair, Department of Political Science, University of Waterloo, 200 University Avenue West, Waterloo, Ontano, Canada, N21, 363., (email: nubrown@wwstorfoo.

do, N21, 363., (email: nubrown@wwstorfoo.

do, not before January 2031., All qualified applicants are encouraged to apply: however, Canadians and permanent residents will be given priority. The University of Waterloo encourages applications from all qualified in-five-index. Belief of the property of the property of persons with disability. Justice peoples, such persons with disability. with disabilities.

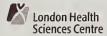
■ POLITICS & PUBLIC ADMINISTRATION

ble minorities, native peoples, end persons with disabilities.

# POLITICS & PULIUS ADMINISTRATION

# POLITICS & PULIUS ADMINISTRATION

Powers of the person cipline, and a substantial record of research and teaching that will contribute to the research profile of the Department and to the ongoing success of its undergraduate and graduale programs. In addition to having graduale programs in each undergraduate commitment to high-quality undergraduate education, the successful candidate will be expected to take an active role in the PhD.







Schullch School of Medicine and Dentistry The University of Western Ontario \ London Health Sciences Centre St. Joseph's Health Care London

#### Chair/Chief, Department of Medicine

THE SCHULICH SCHOOL OF MEDICINE & OENTISTRY, THE UNIVERSITY OF WESTERN ONTARIO (UWO), LONOON HEALTH SCIENCES CENTRE (LHSC) ANO ST. JOSEPH'S HEALTH CARE LONOON, INVITE APPLICATIONS/NOMINATIONS FOR THE POSITION OF CHAIR/CHIEF OF THE OF PARTMENT OF MEDICINE

The Oepartment of Medicine is the largest department within the Schulich School of Medicine & Dentistry at the University of Western Ontario. The Oepartment has 175 full time members representing fifteen academic Oivisions and is responsible for more than 30 million dollars in annual research expenditures. In addition to undergraduate trainees, the Department has postgraduate, and fellowship training programs which oversee nearly 200 trainees. Oepartment rescribers are active in both clinical and basic research at the hospitals and their affiliated research institute, including the Lawson Health Research Institute and Robarts Research institute, The Department has strategically focused on academic excellence in research through the creation of programs such as the Program of Experimental Medicine (POEM) and centres of excellence in translational and patient oriented research as well in medical education and innovation. Many are world-leaders in their fields of research. The hospitals, which have a total of 1100 inpatient beds on 4 sites, provide a full range of inpatient and ambulatory services to the city of London and Southwestern Ontario with active outreach programs in patient care, research and teaching.

The Chair/Chlef of the Oepartment of Medicine is a key leader in the academic and clinical programs of the London teaching hospitals and The University of Western Ontario, whose vision and direction will be vital to its commitment to excellence in patient care, education and research. The successful applicant will have experience and expertise in a senior medical leadership role and a track record of a high level of accomplishment in research, patient care, teaching, and academic leadership. The successful candidate must be an accomplished clinician with FRCPC certification (or equivalent) and eligible for licensure in the Province of Ontario, and will hold an academic appointment, rank and contractual arrangements will sommensurate with experience and qualification.

Details about the Schulich School of Medicine & Dentistry can be found at www.schulich.uwo.ca; The University of Western Ontailo at www.uwo.ca; London Health Sciences Centre at www.lhsc.on.ca; and St. Joseph's Health Care at www.sjhc.london.on.ca.

Please send detailed curriculum vitae, letter of application, and the names and addresses of three references to: Or. Gillian Kernaghan & Or. Michael Strong, c'O Heather Frankling, Schulich School of Medicine & Oentistry, Room 3720, Clinical Skills Building, The University of Western Ontario, London, Ontario N&A 4V2; heather, Frankling@schulich.uwo.ca. Applications will be accepted until the position is filled. Review of applicants will begin after November 1, 2010.

Positions are subject to budget approval. Applicants should have fluent written and oral communications skills in English. All qualified candidates are encouraged to apply, however, Canadians and permanent residents will be given priority. The University of Western Ontario, London Health Sciences Centre and S. Joseph Health Care London are committed to employment equity and welcomes applications from all qualified women and men, including visible minorities, aboriginal people and persons with disabilities.



#### **Tenure Track and Limited Term Positions**

The Edwards School of Business, University of Saskatchewan is seeking faculty in several areas, effective July 1, 2011.

#### **Tenure Track Positions**

Applicants are invited for tenure-track positions at t Associate/Full Professor rank in the following areas re-track positions at the Assistant

- Accounting

- Accounting
   Finance
   Human Resources
   Management
   Marketing
   Operations Management

Cendidates who hold or are near completion of a Ph.D. in one of these areas are encouraged to apply. We also encourage mid and late career faculty to apply. Salaries are commensurate with qualifications.

#### **Limited Term Positions**

Subject to budget approval, one year term positions may be available in the following areas:

- Accounting Finance

- Human Resources
   Management
   Marketing
   Operations Management

Candidates with relevant credentials (academic and/o professional) and work experience are encouraged to apply. Salaries are commensurate with qualifications.

Sessional appointments mey also be available in any of

- For more information on any of these opportunities please contact:
   Accounting: Or. Ganesh Valdyanathan, vaidyanathan@edwards.usask.ca
   Finance and Operations Management: Dr. Craig Wilson, wilson@edwards.usask.ca
   Management and Marketing: Or. Marvin Paninter, painter@edwards.usask.ca
   Human Resources: Or. Rick Long, long@edwards.usask.ca

The University of Saskatchewan is committed to employment equity. Mambers of designated groups (women, Aboriginal people, people with disabilities and visible minorities) are encouraged to self-identify on their applications. In accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada.

The University of Saskatchewan is located in Saskatoon, Saskatchewan, Canada. Saskatoon is a vibrant university city with a population approaching 230,000 people. The city is located on a river in the heartland of Saskatchewan. The city is well known for its summer festivals and riverbank events such as Shakespeare on the Saskatchewan, the Jazz Festival, the Children's Festival and the Fringer Festival to name a few. It has a progressive university serving approximately 20,000 students. The Edwards School of Business has an undergraduate business program with approximately 1,800 students. We also have thriving MBA, M.Sc. (Finance), and Masters of Professional Accounting programs. For more information on the Edwards School of Business, please visit our website at http://www.edwards.usask.ca.

For more information on the City of Saskatoon, please visit the following websites: http://tourismsaskatoon.com and

UNIVERSITY OF THE FRASER VALLEY

UFV has Sessional Faculty openings in the Winter 2011 Semester in the following disciplines:

- · BIOLOGY
- TEACHER EDUCATION PROGRAM
- UPGRADING AND UNIVERSITY **PREPARATION**
- MATHEMATICS AND STATISTICS
- CRIMINOLOGY AND CRIMINAL JUSTICE
- EARLY CHILDHOOD EDUCATION/CHILD AND YOUTH CARE
- PSYCHOLOGY
- LIBRARY AND INFORMATION **TECHNOLOGY**
- CHEMISTRY
- MODERN LANGUAGES
- SOCIOLOGY HEALTH SCIENCES
- BUSINESS ADMINISTRATION
- ECONOMICS
- VISUAL ARTS

The University of the Fraser Valley is the school of choice for 15,000 students annually pursuing more than 80 degree, diploma and certificate programs. We are committed to teaching excellence. Our foundation for academic excellence is small class sizes, support for active research and scholarship, and a friendly, supportive environment open to collaboration and innovation.

Full details at www.ufv.ca/careers



#### Avoid unwanted souvenirs.

If you travel, you may be at risk of contracting henaritis A or B — both are serious liver diseases Hepatitis A and B can be prevented by immunization. Talk to your doctor to find out how you can protect yourself.



lease live responsibly. TOUNDATE

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PROCESS SYSTEMS ENGINEERING —
McMaster University. The Department of
Chemical Engineering at McMaster University

is seeking en outstanding individual for a tenure-Turck position at the Assistant or Associate Professor (seel in the era of a process or processor of the Professor of the Prof

III PSYCHOLOGY — Ryerson University. Located in the heart of Toronto, the largest and most culturally deverse city in the country, most culturally deverse city in the country, most culturally deverse city in the country, equity, and inclusion. The university is known for innovative programs butto on the integration of theoretical and practically oriented clearing. Our undergraduate and graduate allowing country of the coun

a PhD in Clinical Psychology from a CPA/ APA-accredited program, and be eligible for registration with the College of Psychologists of Ontario The successful candidates for both positions will have the ability to contribute to both the undergraduate (BA) and gradu-ate programs (MA/PhD). They should held a strong research profile and evidence of an

emerging scholarly record, evidence of high-quellity leaching and student training, as well as capacity for collegial service. Appli-cants should submit a letter of application, a curniculum vite, 3 recent research publica-tions, results of teaching surveys (or equiva-lant evidence such as a teaching dossler), end the names of 3 individuals who could

be contacted for refarence letter to: Chair, Department Appointments Committee, De-partment of Psychology, Ayerson University, 350 Victona Street, Toronto, Ontario, Cana-da, M58 2K3. Confidential inquiries can be directed to the Chair at boudreau@psych

## Tenure-Track Positions in **EDUCATION**



The Faculty of Education at Queen's University invites applications for two tenure-track positions at the rank of Assistant/Associate Professor, teaching in the undergraduate and graduate programs. Starting date is July 1st, 2011 or earlier by mutual agreement.

Interested applicants must identify at least one area of expertise from each of the undergraduate and graduate lists below:

#### Undergraduate

- Secondary Geography
   Secondary Mathematics

- Secondary Music Secondary Physical Education

- Curriculum Theory
   Adult Education
- International Education
   Policy and Leadership

Requirements for the position include a completed (or nearly completed) doctoral degree requirements for the position include a completed (or nearly completed) doctoral degree in education, evidence of an active program of research, knowledge of teacher education, familiarity with the context of schooling and school systems in Canada, and a scholarly record appropriate to the applicant's career stage. Each successful applicant will be expected to teach at the undergraduate and graduate levels, supervise graduate students, maintain an active program of research and publication, and develop and maintain relationships with professionals in school systems or other social agencies and community groups

For additional information about our Faculty and programs, please visit us at http://educ.gueensu.ca.

Applicants must include: a letter of application that details their research program and how it relates to the self-identified areas of expertise, a curriculum vitae, one sample of recent scholarly work, sample course outlines, teaching evaluations (if available), and the names and addresses (including FAX numbers and email addresses) of at least three persons to act as referees. These materials must be received by the Office of the Dean on or before December 15th, 2010. Applications should be sent to:

> Stephen Elliott, Dean Stepnen Effort, Dean Eaculty of Education Duncan McArthur Hall 511 Union Street Kingston, ON K7M 5R7 Phone: 613 533-3029 Fax: 613 533-6307

The University invites applications from all qualified individuals. Queen's University is cannuitted to employment equity and diversity in the workplace and welcomes applications from women, visible nunorities, diverging people persons with kinabidities, and persons of surjection of orientation or genderi detailly, All qualified contributions or encouraged to apply, however, Canadian criticens and permanent residents will be given priority. Academic staff at Queen's University is governed by a Collective Agreement between the Queen's University Finalty Association (QUFA) and the University which is posted at http://www.pdg.ca/

#### Le Campus de Moncton sollicite des candidatures pour le poste suivant :

#### DOYENNE OU DOYEN DE LA FACULTÉ D'ADMINISTRATION

SITUATION: La Faculté d'administration comprend deux départements: Situation: La Faculté d'administration comprend deux départements : administration et comptabilité. Elle compte un personnel enseignant de 26 personnes et un corps étudiant de plus de 660 étudiants et étudiantes à temps plein et d'environ 300 étudiants et étudiantes à temps partiel. Outre les programmes de premier cycle dans diverses disciplines en administration, la Faculté offre plusieurs programmes de maîtrise en administration des affaires (M.B.A.) au campus de Moncton et à distance. Les deux premières années des programmes de premier cycle sont également offertes aux campus d'Edmundston et de Shippagan.

Au cours des dernières années, la Faculté a fait preuve de dynamisme et d'innovation dans ses programmes de formation. Elle compte continuer à travailler à l'épanouissement des disciplines impliquées en améliorant sans cesse la qualité de la formation et en multipliant ses activités de recherche et de développement. La Faculté est particullèrement fière de sa nouvelle salle de marché. Elle a su relever les défis de l'internationalisation et de la formation délocalisée.

FONCTIONS: Sous l'autorité immédiate du vice-recteur à l'enseignement rouctions : sous rauconte immediate un Vier-Fectieur a l'enseignement et à la recherche, la doyenne ou le doyen assure le fonctionnement académique et administratif de la Faculté. Elle ou il veille à l'établissement des priorités en tenant compte des Implications budgétaires et de la planification à court et à long terme, analys et fait connaître les besoins de la Faculté, travaille au maintien des normes et coordonne les activités d'enseignement et de recherche. Elle ou il représente la Faculté au Sénat académique ainsi qu'à plusieurs comités de l'Université.

EXIGENCES: Toute personne intèressée par le poste devra possèder un doctorat dans une discipline reliée à l'administration des affaires. Elle devra doctorat dans une discipline reliee a l'administration des attaires. Elle devri avoir un solide dossier académique en enseignement et en recherche, une expérience de gestion avec démonstration de leadership et de gestion participative, ainsi qu'une capacite à offrir une vision, à développer une planification et à en assurer le suivi. De plus, des aptitudes en réseautage et une expérience ou un bon rayonnement dans le monde des affaires seront des atouts. Enfin, la maitrise de la langue française, tant à l'oral qu'à l'écrit, est essentielle.

Manoat et traitement : Il s'agit d'un mandat de cinq ans débutant le 1° juillet 2011. Le traitement est établi selon la formation et l'expérience,

Les candidatures seront reçues jusqu'au 5 novembre 2010. Les personnes intèressées sont priées de faire parvenir un curriculum vitæ, un dossier professionnel complet et, aux fins de référence, les coordonnées de trois personnes.

Faire parvenir le tout au : Comité consultatif de sélection de la doyenne ou du doyen de la Faculté d'administration, a/s de M. Neil Boucher, vice-recteur à l'enseignement et à la recherche, Université de Moncton, 18, av. Antonine-Maillet, Moncton N.-B. Et à 35G. Téléphone : 506 858-4112; télécopieur : 506 858-4096; courriel : neil.boucher@umoncton.ca.

L'Université de Moncton, fondée en 1963, est un établissement d'enseignement supérieur de langue française en milleu acadien. Avec ses trois campus situés à Edmundston, à Moncton et à Shippagan, elle offre des programmes d'études aux trois cycles universitaires dans plusieurs disciplines. Plus de 5 000 étudiantes et étudiants provenant de partout au Canada et de l'étranger la fréquentent. Pour de plus amples renseignements sur l'Université et ses programmes d'études, vous êtes invité à consulter le site Internet www.umoncton.ca.



Campus de Moncton

L'Université de Moncton souscrit à l'exigence d'équité en matière d'emploi. Conformément aux exigences relatives à l'immigration au Canada, ce concours s'adresse en priorité aux citoyennes et citoyens canadlens ainsi qu'aux personnes ayant obtenu le droit d'établissement au Canada.

## LAURIER

#### **Limited-Term Positions in French Department of Languages and Literatures**

Modern French Literature and Culture or Contemporary French/Francophone Literature and Culture

The Department of Languages and Literatures at Willife Laurier University (Waterloo campus) invites applications for a limited term position beginning July 1, 2011 and ending June 30, 2012 at the Assistant Professor level, subject to budgetary approval. The hire will be in one of the following two areas: (a) modern French Iterature and culture or (b) contemporary French/Francophone Iterature and culture. Candidates in area (a) should have expertise in one or more of the following areas: and cutture. Candidates in area (a) should have expertise in one or more of the following areas: modern French literature, modern French cuttural studies, comparative literature, literature and the arts. Candidates in area (b) with strengths in the areas of cosmopolitanism, multiculturalism, post colonialism or intercultural relations between the hexagon and the French-speaking world outside of Europe are especially encouraged to apply. Applicants must have PhD in hand or be very near completion, and should demonstrate strong research potential and excellence in teaching. The successful candidate will be expected to teach five undergraduate-level courses per year, to maintain an active research agenda and to engage in academic service.

#### French Second Language Acquisition

The Department of Languages and Literatures at Wilfrid Laurier University (Waterloo campus) invites applications for a 12-month limited term appointment in the area of French second-language acquisition at the rank of Assistant Professor starting July 1, 2011 and ending June 30, 2012. Applicants must have PhD in hand or be very near completion. The successful candidate's primary responsibilities will be teaching five undergraduate-level courses per year, and coordinating and supervising the core courses in French language sequence. He or she will also be expected to maintain an active research agenda and to engage in academic service.

Applicants should submit a letter of application, a curriculum vitae, a teaching dossier including evidence of teaching effectiveness, official graduate school transcripts, a sample of recent scholarly writing and the names and contact information of three references to: Dr. Milo Sweedler, Chalir, Department of Languages and Literatures, 75 University Avenue West, Waterloo, Ontario, NZL 3CS. We will begin reviewing applications on January 15, 2011 and will continue until the position is filled.

Willief Luurier University is committed to equity and software diversity. We rediction applications from qualified Individuals of all great and sexual entertails received in exhibit and software and sexual entertails received in the designated groups must self-identify to be considered for employment equity. Candidates may self-identify in Confidence, to the Dean of the Faculty of Arts, Cu Michael Carolif Enther Information on the equity policy can be found at https://www.wiczupage.gelpiogra.ide. 24655ps.10545. All qualified candidates are encouraged to apply, however, priority will be given to Canadian citizens and permane redictions of Canadian citizens and permane redictions of Canadian citizens and permane redictions of Canadian citizens.



UNIVERSITY

"Something Special<sup>\*</sup>

#### Director **Aboriginal Initiatives**

Brandon University is a leader in providing high quality education to over 3,000 full- and part-time students in arts, sciences, education, music, and health studies. Based in southwestern Manitoba, Brandon University also offers pre-professional and Masters programs, as well as innovative and award-winning outreach programs in a personalized learning environment.

awara-winning outeract programs in a personalized tearning environment. Brandon University seeks a dynamic, innovative and respected leader to serve as the University's first Director, Aboriginal Initiatives. The Director will report to the Vice-President (Academic and Research) and will serve on the President's Administrative Council. The Director will have prior leadership experience within the post-secondary sector, a strong understanding of the distinct needs of Aboriginal students and be ommitted to the success of all guidents who self-declare as being of Aboriginal ancestry. She will lead Brandon University's recruitment and retention initiatives for Aboriginal students, develop access programs and represent the University regionally and provincially. The successful candidate will continue to raise the profile of Brandon University within First Nations, Métis and Inuit communities. The preferred candidate is an Aboriginal person with experience in develop-ing and delivering programs that increase the participation and success of Aboriginal learners in a university context.

Qualifications: A Master's degree is required. Ph.D. prepared indidates are encouraged to apply.

Application Deadline: January 31, 2011 or until position is filled.

Start Date: July 01, 2011 or upon the availability of the successful

Term of Appointment: Five years (renewable).

Salary: Commensurate with qualifications and experience

Range: \$71.807 to \$90.859

Please send a letter of application, a CV and the names/addresses of three references. Ph: (204) 727-7455

We thank all applicants for their interest and effort in applying for this position and advises that only condidates selected for interviews will be contacted. Short listed candidates will be expected to provide copies of credentials of time of interview. All qualified candidates are encouraged to apply, however Canadians and permonent residents will be given primary.

until the position is filled. Please note that applications by fax or e-mail will not be ec-cepted. Only those candidates selected for the short-list of consideration will be concepted. Only those candidates selected for the short-list of consideration will be contacted for letters. This position falls under the Repress Faculty Association forways the Repress Faculty Association forways and a carried and the University's FFA Benefits Summarend the University's FFA Benefits Summarend the University's FFA Benefits Summarend Company of the C

will be given priority.

PSYCHOLOGY (CUNICAL PSYCHOLOGY)

- University of Waterioo, The Department in PSYCHOLOGY (CLUNICAL PSYCHOLOGY)
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udents. We have a preference for som ith child clinical, family/sysferns, life evelopmental, or group therapy infe developmental, or group therapy inferests: however, applicants with any research focus consistent with the aforementioned aims of the Clinical Division and the CMRR will also consistent with the aforementioned aims of the Clinical Division and the CMRR will also call Program, the CMRR, and the Psychology Cepartment can be found at http://www.psychology.wwalerfoc.so. The anticl pasted starting did to the positions is play 1, 2011. I starting the control of the positions is play 1, 2011. I starting the control of the positions is play 1, 2011. I starting the control of the positions of the control of

dates are enclowaged to spiper, immortional candidates are enclowaged to spiper. Immortional candidates will be Candidates and permanent residents will be EPSCHOLOGY (INDUSTRIAL/ORGANIZA-TONAL PSCHOLOGY - University of Waterloo. The Department of Psychology at the University of Waterloon limites explications for a tenure-track position at the Assistant Processor level in Industrial/Organizational Psychology. We are particularly interested in apprehension of the Programment of the Pro

tionel Psychology can be found at http:// www.psychology.uwaterloo.ca. Information regarding Weterloo can be found at http:// www.region.waterloo.on.ca. The anticipated start date for the position is July\_2011. We will begin reviewing applications on Novem-ber 15, 2010 and continue until the position is filled. Applicants should electronically souther a curriculum vitae, a statement of re-search and issching interests, reprints or pre-search and issching interests, and in the con-confidential letters or trefere new be-sent or formation of the properties of the pre-tail or pre-tai cominemal fexers or reterence to be sent to: (position@syscholog.vusterboo.a. The University of Waterfoo encourages applica-tions from all qualified Individuals, Including women, members of visible minorities, native peoples, and persons with disabilities. All qualified and indiates are enouraged to ap-ply; however, Canadians end permanent testing.

qualified candidates are enouraged to apply however, Canadiuns and permanent temples from the given principles SYCHOLOGY, and the given principles SYCHOLOGY, and the principles SYCHOLOGY, and the principles of curriculum vitae, o statement of research end leaching interests, reprints or preprints of recent papers, and the contact informa-tion for three reterees (including the email addresses) to: socialposition@sychology uwaterloo.ca, They should also arrange for

Vice-Presideni (Academic & Research) Brandon University 270-18th Stree Brandon, Manitoba Canada R7A 6A9 Fax: (204) 728-7340

Contact

www.brandonu.ca

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The John Molson School of Business at Concordia University is seeking qualified applicants for visiting positions and limited-term appointments starting August 15, 2011. Positions may be available in the following areas: Accountancy, Decision Sciences and Management Information Systems (Applied Statistics, Supply Chain Operations Management), Finance, Management (Entrepreneurship, OB/HR, Contemporary Business Thinking, Business Law, and Strategy) and Marketing.

Appointments will be made up to the rank of Professor for visiting positions, depending upon qualifications and experience, and at the rank of Lecturer for limited-term positions. Qualifications are as follows: Applicants for visiting appointments require a PhD degree, and a strong record of research and teaching. Applicants for limited-term appointment in Accountancy should hold a professional accounting designation or a graduate degree (Master's or PhD)

Applicants for Business Law must have a Canadian law degree along with current practical experience. Applicants for all other limited-term appointments should have a graduate degree (Master's or PhD). Successful candidates will be responsible for teaching courses at the undergraduate, MBA, MSc or PhD levels. Salaries are competitive and will be commensurate with qualifications and experience. Applicants for visiting positions will be expected to teach and be active in research. Applicants for limited-term appointments will be expected to teach up to seven courses per annum.

Send applications, including a curriculum vitae, a statement of teaching and research interests (as appropriate), teaching evaluations if available, and three letters of reference to the Chair of the appropriate department: Dr. M. Islam (Accountancy), Dr. F. Nebebe (Decision Sciences and Management Information Systems), Dr. S. Betton (Finance), Dr. S. Brutus (Management), Dr. L. Katsanis (Marketing), John Molson School of Business, Concordia University, 1455 de Maisonneuve Blvd, West, Montreal, Quebec H3G IMB, Canada

Appointments are subject to budgetary approval. Positions are available until filled. Applications should be sent as soon as possible but no later than March 15, 2011. Note that applications for positions in the Management department will be accepted until April 15, 2011.

All qualified candidates are encouraged to apply; Canodians and permonent idents, however, will be given pnority. Concordio University is committed to employment equity.



L'Université de Moncton, la Société canadienne du cancer du Nouveau-8runswick et l'Institut atlantique de recherche sur le cancer sollicitent des soumissions et des propositions pour le poste suivant :

#### TITULAIRE DE LA CHAIRE DE RECHERCHE EN CANCER DE LA SOCIÉTÉ CANADIENNE DU CANCER DU NOUVEAU-BRUNSWICK À L'UNIVERSITÉ DE MONCTON

La candidate ou le candidat choisi pour ce poste menant à la permanence sera une ou un chercheur en biologie du cancer, en application clinique ou en santé des populations et un leader dans son champ d'expertise. La ou le titulaire de la Chaire démontrera un leadership certain et créera une synergie entre collègues dans une gamme de champs de recherche sur le cancer. De plus, elle ou il attirera et assurera un financement fédéral approuvé après un examen par les pairs et attirera des étudiants et étudiants ainsi que des associées et associés de recherche exceptionnels, tout en leur servant de mentor. Si la recherche implique la prestation de soins aux patients, la candidate ou le candidat devra être admissible à l'obtention d'un permis d'exercice au Nouveau-Bruswick. La personne sélectionnée aura la charge d'enseignement normalement attribuée à des titulaires de chaires et supervisera les travaux des étudiantes et étudiants inscrits aux cycles supérieures. La connaissance des deux langues officielles du Canada, tant à l'oral qu'à l'écrit, est essentielle.

#### **EXIGENCES:**

- Détenir un doctorat dans un domaine lié au cancer ou un doctorat en
- médecine (M.D.); Avoir effectué des études postdoctorales:
- Avoir démontré une capacité à effectuer de la recherche indépendante
- A l'intérieur d'une équipe;
   Avoir un dossier de réalisations savantes exceptionnelles, dont des subventions en cours évaluées par les pairs et des publications en tant qu'auteur principal.

ENTRÉE EN FONCTION: Le plus tôt possible

TRAITEMENT: Le traitement annuel est établi selon la formation et l'expérience. Les critères servant à établir le rang professoral et l'étape de carrière sont régis par la convention collective.

DATE BUTOIR : Les candidatures doivent être reçues avant le 1" décembre 2010. Les personnes intèressées par ce poste doivent envoyer un dossier qui inclut leur curriculum vitæ complet, une description abrégée du programme de recherche proposé et les coordonnées de trois références. Faire parvenir le tout à : M. Neil Boucher, Ph. D., vice-recteur à l'enseignement et à la recherche, Université de Moncton, 18, av. Antonine Maillet, Moncton (Nouveau-Brunswick) E1A 3E9. Téléphone : 506 858-4112; télécopieur : 506 858-4096; courriel : neil.boucher@umoncton.ca.

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#### **Tenure-Track Position in Film Studies** Department of English and Film Studies

The Department of English and Film Studies invites applications for a tenure-track appointment in Film Studies commencing 1 July 2011, subject to budgetary approval. Applicants should possess expertise in global cinemas with specialization in one or more national cinemas. A PhD, teaching experience, and publications are required for this position. Assigned teaching duties will include core courses (first-year introductory courses, film history, and/or film theory). Graduate teaching will include offering courses for the Department's MA and PhD programs.

Interested candidates should forward a letter of application, curriculum vitae, sample publications, a teaching dossier with summaries of course evaluations and course outlines, and the names and contact information, including email addresses, for three professional refereesto: Dr. James Weldon, Chair, Department of English and Film Studies, Wifrigf Laurier University, 75 University Ave. West, Waterloo, ON N2L 3C5. E-mail: jweldon@wlu.ca. Complete applications and reference letters must be received January 7, 2011.

Willfid Laurir University is committed to employment equity and values ofhersity. We velcome applications from qualified women and men, including persons of all genders and sexual orientations, persons with disabilities, Aboriginal persons, and persons of a visible minority. Members of the designated gougs, must reliefentify to be considered for employment equity. Candidates may self-identify to be considered for employment equity. Candidates may self-identify to be considered for employment equity. Candidates may self-identify, the confidence, to the Dean of the Floodly of Arts, Or. Histhael Clands Carther information on the equity policy can be found at https://www.wisca/papsphylgry\_Jd-2465Ap=10545. All qualified candidates are encouraged to apply, however, Canadians and permanent residents will be given primary.



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award-winning outreach programs in a personalized learning environment. Brandon University invites applications for a full-time, probationary (tenure-track) appointment as a Learning Skills Specialist. The incumbent will provide learning skills programming in writing and pre-writing strategies with an emphasis on English as an Additional Language. Duties include the development, implementation, evaluation and revision of programming to meet the learning skills needs of individual students and groups of students. The ability to collaborate and work effectively as a member of a team of Student Services professionals is essential. Experience in delivering programs that increase the success of international, aboriginal and at-risk learners in a post-secondary context is an asset. The successful candidate may have the opportunity to teach for-credit transition to university courses and participate in curricular design.

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Application Deadline: January 31, 2011 or until position is filled.

Start Date: July 1, 2011 or upon availability of successful candidate.

Rank and Salary: Professional Associate, rank and salary commensurate with qualifications and experience.

Applicants should submit a curriculum vitae, transcripts and the names and addresses of three references.

We thank all opplicants for their interest and effort in opplying for this position and advise that only candidates selected for interviews will be contacted. Short listed condidates will be expected to provide copies of rendratials at time of interview. All qualified condidates are encouraged to apply, however Canadians and permanent residents will be given priority.



Contact: Mr. David Rowland Dean of Students

Brandon University 270-18th Street Brandon, Manlioba Canada R7A 6A9



#### Assistant Professor in New Media and Digital Culture **Department of Communication Studies**

The Department of Communication Studies invites applications for a tenure track position in New Media and Digital Culture at the rank of Assistant Professor beginning July 1, 2011 subject to budgetary approval. Within this subject area, we are particularly interested in candidates whose areas of scholarly expertise and teaching experience include at least one of the following: (1) Media History/ Media Archaeology; (2) Medium Theory and Materialist Media Studies (Sound/Visuality/Haptics); (3) Media: Archaeology; (2) Media: Media: Archaeology; (3) Media: Archaeology; (4) Media: Archaeology; (5) Media: Archaeology; (6) Media: Archaeology; (6) Media: Archaeology; (7) Media: Archaeology; (8) Media: (3) Media spatialities and temporalities;

The successful candidate will-have a strong grounding in a range of research methods; be able to teach CS 100-Introduction to Media History and CS 325-Dightal Media and Culture; be able to develop new courses at the undergraduate level and contribute to our growing graduate programming in terms of teaching and supervision; have a record of publications: and be able to work with different communities of practice relevant to Communication Studies outside of the university. An ability and willingness to develop and teach courses in research methods would be an asset.

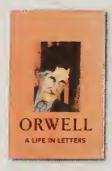
Applicants must have a completed PhD by Communication Studies or a cognate discipline by the time of the appointment. Applicants must submit a cover letter, Curriculum what sample syllab, three samples of publications, and the names, addresses telephone numbers and email addresses of three academic references to Dr. Andrew Herman, Chali, Department of Communication Studies, Wiffid Laurier University, 75 University Avenue West, Waterloo, Ontario N2L 3CS by November 15, 2010.

All qualified candidates are urged to apply, however, Canadians and permanent, esidents will be given potority. Wilfind Laurier Universit is committed to employment equity and welcomes applications from qualified women and men, including persons of all genders and sexual orientations, persons with disabilities. Aboriginal persons, and persons of a visible minority, Members of the desisyanted groups withing to the considered for employment equity most self-dentity, in condidence, to the Deam of the Encoding Article Delichted Carroll. All qualified candidates are encouraged to apply; however Canadians and permanent residents will be given priority. Only those applicants beselved to an interview will be contacted.

# **BOOKSHELF COIN DES LIVRES**

## IN REVIEW

## Vintage Orwell: Telling Things as He Saw Them



#### A Life in Letters

Peter Davīson, ed. London, UK & Toronto, ON: Random House, 2010; 544 pp; ISBN: 978-1-84655-355-4, cloth \$54.95 cdn.

By WILLIAM BRUNEAU

EARS ago, during a year in Paris, I used to visit the British Council. The Council had nice digs in the rue de Constantine. It was pleasant to spend an hour there, and besides they had a good lending library.

You had to sign up for the really popular titles. And, you couldn't hope to borrow George Orwell's books straightaway, especially *Down and Out in Paris and London* (1933), *Animal Farm* (1945), and of course, 1984 (1949 – five copies, all constantly on loan – mostly to French nationals). You had to wait for weeks until the previous borrow-

ers' loans had come due.

I asked the librarian at the branch why the Council didn't buy more copies of Orwell's books. He said, with a wicked grin, that since Mrs. Thatcher's election win the previous May, the Council's book-buying budget had been frozen, "but Eric's reputation [the librarian knew that Orwell was Eric Blair's pen name] will outlast the present regime. Then we'll buy him up and everybody will be happy." He was mostly right.

Today, 60 years on from his death, Orwell remains a fundamentally important literary and political figure. His politics combined well with his fiction and his nonfiction, and his name is widely used (or misused) to describe a certain kind of "Orwellian" politics. His essays on civil liberty, on artful and believable writing, and on the necessity of social-democratic attitude continue to interest us — whether or not we agree.

There is a "Canadian" Orwell. In this country, Orwell was the early hero of the "valiant few" who, like him, fought against Franco's fascists in the Spanish Civil War. In 1984, the Canadian periodical index gave almost equal space to Pierre Berton and Orwell. George Woodcock, a former University of British Columbia English professor, wrote one of the better biographics of Orwell (The Orystal Spirit, 1966, Governor General's Award), emphasizing Orwell's anti-totalitarian actions, but with due regard to his poetry, novels and literary criticism. Woodcock thought Orwell would endure, not necessarily as novelist or journalist, but because of qualities that sometimes transcended his mere words.

Since 1984, biography and criticism have made much of Orwell's dalliances with power, including his agreement after 1945 to make a list of people he suspected of being Communists or having Communist leanings ("fellow-travellers") and giving it to the British government. Among literary folk, much of the talk has been about the sheer "preachiness" and predictability of Orwell's novels and stories. For decades, academics interested in political theory have found Orwell wanting. Scott Lucas's 2003 Orwell gave a sharp reminder to Orwell's fans that their idol had feet of clay. In short, Orwell remains controversial.

When Secker and Warburg brought out Orwell's complete works in 1998, many of us would have loved to buy all 20 volumes, but they were expensive. All have since appeared in paperback — not cheap, but within reach. Of the 20 volumes, 11 are devoted to Orwell's letters, reviews and essays. The editor of that series was Peter Davison, by then also the author of a "literary life" of Orwell, and soon the compiler of a huge and useful Penguin volume, Orwell and Politics (2001).

It made sense that one day a selection of Orwell's letters should be published, complete with chronologies, and supplied with a biographical index to help 21st century readers sort out the dramatis personae of Orwell's short but busy lives, and that Davison should do the work.

The letters show Orwell managing several careers at once. For 20 years he was a kind of political anthropologist, undertaking "life-experiments" (as he called them) among the oppressed classes in Burma, Wigan Pier, Paris, London and northern Spain. But the correspondence also shows him working to stay afloat in the tough business of writing for a living between 1932 and 1950, especially during his long stint at the wartime BBC. He did not live to see wealth, but was never in serious want. Meanwhile he was twice married, a father, and constandy coping with sickness unto death.

In all these lives, Orwell wrote letters, sympathetic but never maudlin, straightforwardly true to the facts of his and his correspondents' lives. People kept them.

This collection includes a brief introduc-

This collection includes a brief introduction, relying on textual notes and interstitial comment to keep track of the larger canvas, Orwell's life. If one were looking for a fair comparison in the world of published collections of letters by the Great Ones, the closest may be Nicholas Griffin's two-volume Selected Letters of Bertrand Russell. The comparison favours Griffin, who gave a clear picture of British and North American society between 1872 and 1970, Russell's birth and death years, all the while sticking to his biscuits — that is, to Russell's letters, with all their humour and depth. Orwell was a plainer man, often giving the impression he was in a hurry, as if he hadn't much time.

Davison had at least two big problems to solve in this work. First, he had to not only choose from the 1,700 letters published in 1998, but also give a believable and fair picture of the author's life.

The result of Davison's selection is a certain emphasis on "practicalities": Orwell's daily existence at home as husband and parent, his several years as a sort of indigent,

his year as a school teacher, his participation in the Spanish Civil War (1936–1937), occasional management of the village shop in Wallington (which was still operating as one when I last was there in 2005), and 10 years as a freelance writer.

No letters remain from Orwell's time as an officer serving with the imperial police in Burma (1922–1927), but his widely read 1931 essay, "A Hanging," more than fills that

gap.

At all events, practical matters are mostly what we see in this Life in Letters. If one wants illustrations of Orwell's literary power or conceptual agility, one must read his books, essays and hundreds of reviews for which, crucially, he was always paid. The emphasis on practicality is fine, anyway, as it makes us see Orwell as reasonable, occasionally calculating, and not all that different from the rest of us.

Davison also wanted to see if Orwell lived up to the credo announced in his 1946 essay "Why I Write." In that oft-reprinted piece, Orwell said he was motivated partly by sheer egoism, partly by aesthetic enthusiasm, partly by historical impulse ("desire to see things as they are, to find the true facts and store them up for the use of posterity"), but above all by "political purpose — using the word 'political' in the widest possible sense. Desire to push the world in a certain direction, to alter other peoples' idea of the kind of society that they should strive after ... The opinion that art should have nothing to do with politics is itself a political attitude."

To put this in perspective, recall Vladimir Nabokov's typically vigorous description of the "problem" with Orwell's attitude: "A work of art has no importance whatever to society. It is only important to the individual ... I don't give a damn for the group, the community, the masses, and so forth." (V. Nabo-

... I don't give a damn for the group, the community, the masses, and so forth." (V. Nabokov, *Strong Opinions* [New York: Random House, 1973], p. 33)

Well, this new Orwell collection is a persuasive rejoinder to Nabokov, if such rejoinder there need be. The letters show, in Orwell's daily work, how art can and should be closely joined to politics.

Let's look more closely at a few letters from 1943–1945, in a section called "Journalism and the Death of Eiden" (pp. 219–278). Eileen was Orwell's first wife, who died accidentally in March 1945. In winter 1943–1944, Orwell wrote Animal Farm, and in the first half of 1945 was in Paris writing numerous papers about post-Liberation France.

Orwell's 11 December 1943 letter to Dwight Macdonald announces he has "left the BBC after wasting 2 years in it, and have become editor of the *Iribane*, a leftwing weekly I dare say you know. The job leaves me a little spare time, so 1 am at last getting on with a book again, not having written one for nearly 3 years." (p. 224) The book was *Animal Farm* which, he wrote his literary agent in January 1944, is "a fairy story but also a political allegory, and I think we may have some difficulties about finding a publisher." Orwell also mentions a book of re printed critical pieces, including his essay on "Wells, Hitler and the World State." (p. 224–225)

Behind these bald facts — and Orwell puts them baldly — is the significance of his leaving the public broadcaster, and thus his most visible contribution to the "war effort," not to mention a regular salary. From now on, Orwell would rely on his freelance writer's income alone. But there's the larger point, too, that for Orwell politics and art must go on together.

Then there's the mention of H.G. Wells, whom Orwell had quite fearlessly accused of parochialism and blindness vis-a-vis-Hitler and fascism more generally. Orwell always granted that Wells influenced more writers than "anybody" in first 20 years of the 20th century, but that didn't excuse him. Orwell claimed he had never insulted Wells, but that Wells' enthusiasm for a scientific state, in which civic liberties were "regulated," could not be good. It was vintage Orwell, telling things as he saw them, war or no war. And it is a premonition of his book to come, 1984.

In March 1944, Orwell handed out the same treatment to G.M. Young, another "famous" writer (historian of Victorian England): "I don't know a great deal about G.M. Young. He is the ordinary silly-clever intelligent' conservative whose habitual manoeuvre is to deal with any new idea by pointing out that it has been said before. Young talks] about the terrible sacrifices the upper classes had made on account of the war etc. He was also trying to chase our little Indian Section of the BBC for broadcasting 'unsound' ideas." (p. 227)

None of this was said or done in secret, but rather at big dinner parties, or on air at the BBC, or in print in big daily newspapers. It took courage to say, write, and disseminate these things. It is as though Orwell was asking for trouble.

Orwell had many friends in the ancient and the modern British universities, some from his Eton days. The recent publication of letters by Isaiah Berlin and Hugh Trevor-Roper from the same period in the 20th century is a reminder of the nearly seamless connection between the academy on one hand, and the many worlds of public argument and discourse before, during, and after the war. A half-century later, the freedom and the vigour of argument in these circles — and certainly in the public and private lives of Orwell — cannot fail to impress us.

But Orwell, perhaps more than his university friends, insisted on a peculiar freedom, the necessity and the rightness of saying what's on one's mind with the assurance one would not be punished for it, or that if one were punished, one could somehow find a way to keep on speaking freely. There is an element of academic freedom in this, and these Letters go some way to describing the practical basis of that freedom in one life, George Orwell's.

At a time when ideology has overtaken so much Canadian talk about higher education, and sometimes infected the arguments we hear from our own managers, Orwell's precise and practical example has much to offer.

William Bruneau is professor emeritus at the University of British Columbia.